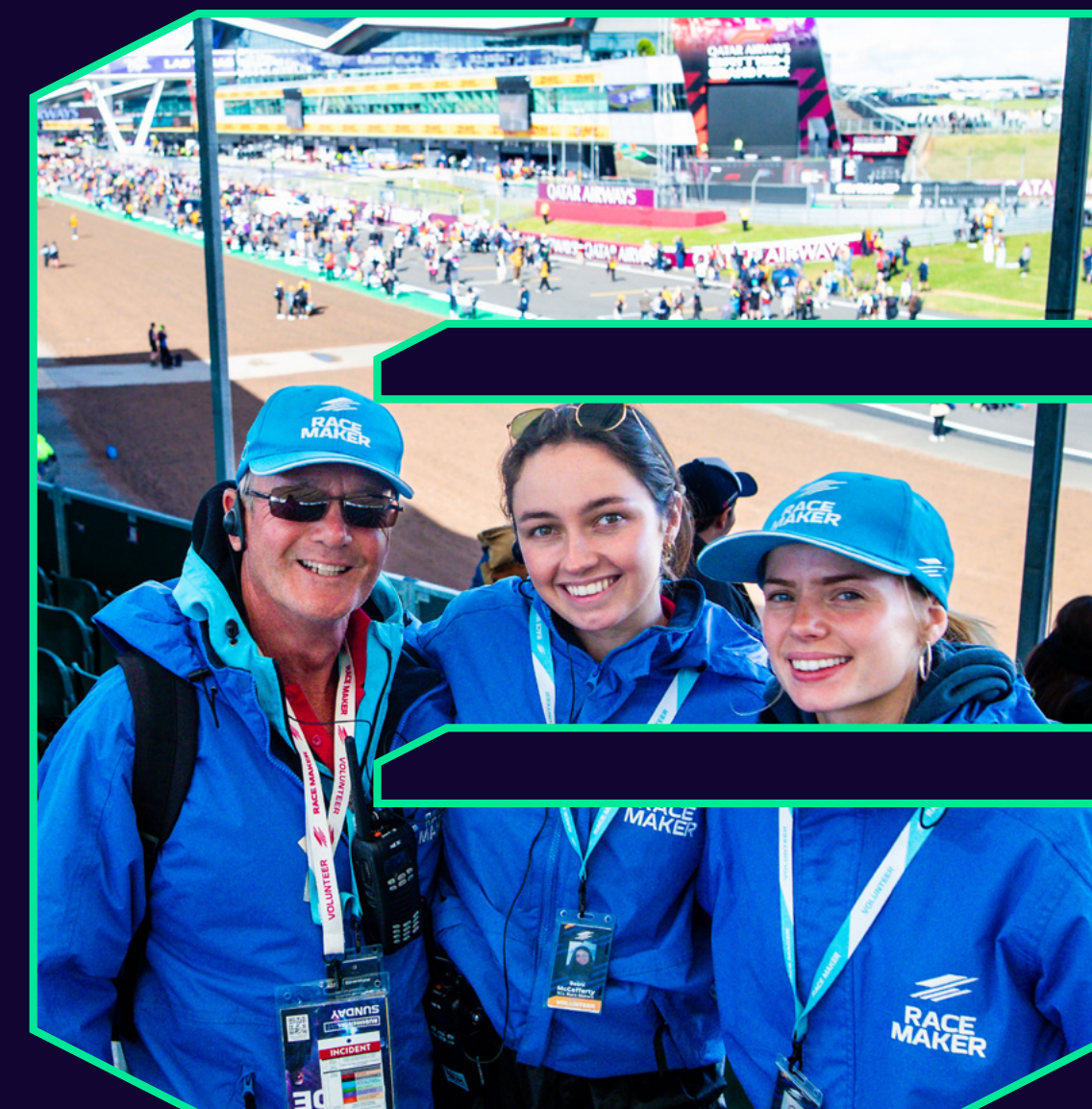




SILVERSTONE'S SUSTAINABILITY REPORT 2025

ACCELERATING THE SHIFT TO ZERO



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WELCOME TO SILVERSTONE'S FOURTH SUSTAINABILITY REPORT.

In 2022, we launched our first Sustainability Report, publicly announcing our Shift to Zero Strategy which aims to enhance our positive impact on the planet and its people through focusing on 3 key pillars - **Innovation, Community** and **Experience**. Shift to Zero has, so far, focused mainly on our environmental initiatives, ensuring Silverstone is on track to achieve its overarching targets of a **50% reduction in carbon emissions by 2030** against our 2025 baseline and **Net Zero by 2040**. These goals align to the United Nations Framework Convention on Climate Change (UNFCCC) Sports for Climate Action Framework, a pledge we are proud to have made since 2022. This ensures we work collaboratively across the sport sector, to protect the future of sport, strengthen climate resilience and drive climate solutions. This also directly support Formula 1's® efforts to be Net Zero by 2030.

In 2025 and beyond, we have, and will continue, to enhance our environmental initiatives whilst delivering local social impact, putting fans first, and continuing best in class responsible business practices. Our commitment to sustainability is further exemplified through the expansion of our ESG team – appointing Sophie Ellis as our ESG Impact Manager and Alex Webb as our ESG Data Analyst.

This year we obtained ISO20121:2024 – a Sustainable Events Management certification, a key step to truly embedding sustainability. As we move towards a more unified ESG strategy, we are improving our data transparency; see page 42 for our ESG performance data as we showcase our environmental, social and governance impact.



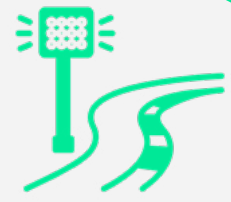













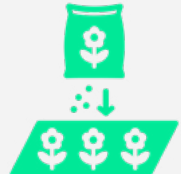




We also retained **third position on the Sustainable Circuits Index (SCI)**, gaining points through our improved mobility initiatives [read more on page 16 and our engagement around sustainability. This ranking provides us with a best practice framework to ensure maximum impact from our initiatives, and we continue to aim for pole position. To understand the biodiversity we have on site, we completed a Biodiversity Feasibility Study, rating the value of our current habitats with improvement suggestions [read more on page 26.

Accessibility continues to be prioritised, breaking down barriers through initiatives such as introducing dedicated Access Race Makers to support those that require additional support [read more on page 24. Alongside this, our growing focus on social impact and data has enabled us to better understand our contribution – from supporting local skills, education and employment pathways, to engaging neighbours, charities and volunteers. These insights, reinforced by our first Economic and Social Impact Study [read more on page 30, provides a stronger evidence base from which we will continue to embed inclusivity, community value and positive social outcomes into the way Silverstone operates and grows.

We hope you enjoy reading our report, which highlights our achievements, challenges, and lessons learned covering the period 1st January to 31st December 2025. We reflect on the growth and transformation Silverstone Circuit saw in 2025 both as an organisation, an events organiser, and a neighbour. We strive to innovate and continuously improve each year – and, ultimately, **we aim to lead motorsport into a more sustainable future.**



2025 HIGHLIGHTS

TAKING ACTION AGAINST CLIMATE CHANGE	 14% OF OUR ELECTRICITY DEMAND GENERATED ONSITE	 16 TEAM MEMBERS USING EV SCHEME	 90% RECYCLING RATE DURING LAP OF LIGHTS EVENT	ENGAGING WITH OUR COMMUNITIES	 1,000 PEOPLE COMPLETED SECURITY TRAINING	STRENGTHENING OUR GOVERNANCE STRUCTURE	 5TH FIFTH PLACE IN THE GLOBAL SUSTAINABILITY BENCHMARK IN SPORT (GSBS)
 SIGNATORY OF UN SPORTS FOR NATURE	 REDUCED HVO FUEL USE BY 70,000 LITRES DURING THE BRITISH GRAND PRIX	 125,000 FANS USING SHUTTLE BUS SERVICE TO GET TO THE BRITISH GRAND PRIX	 COMPLETED A BIODIVERSITY FEASIBILITY SURVEY	 7 EDUCATIONAL PROGRAMMES DELIVERED WITHIN THE WIDER COMMUNITY	 EXPANDED OUR SENSORY AREA PROVISION TO CATER FOR A WIDER AUDIENCE	 ACHIEVING ISO20121: SUSTAINABLE EVENTS MANAGEMENT STANDARD	 COMPLETED AN ECONOMIC IMPACT STUDY WHICH FOUND SILVERSTONE'S IMPACT ON ECONOMIC ACTIVITY DURING 2025 TO BE £168MILLION
 29.6% REDUCTION IN CARBON INTENSITY	 TRANSITIONED 2 ELECTRIC AMBULANCES	 20,000 FANS ENGAGED WITH THE IMPACT LAP DURING THE BRITISH GRAND PRIX 2025	 50KG OF WILDFLOWER SEED PLANTED OVER AN AREA OF 10,344M ²	 DEDICATED ACCESS AND GREEN RACE MAKERS	 DELIVERED AND MEASURED A SOCIAL AND ENVIRONMENTAL IMPACT OF £194MILLION DURING 2025	 RETAINED THIRD POSITION ON THE SUSTAINABLE CIRCUITS INDEX (SCI)	 98% INCREASE IN SUPPLIER'S PROVIDING CARBON DATA FOR THE MAJOR EVENTS

OUR VISION

As a responsible organisation with a racing mentality, we continue to re-invent our venue and our events, conferences, and exhibitions for our visitors, fans, our community, and for the future. This requires us to think beyond innovation to transform our actions for lasting sustainable impact. Our mission is to:

BECOME THE UK'S PREMIER SUSTAINABLE BUSINESS AND LEISURE DESTINATION WITH MOTORSPORT AT ITS HEART

As a growing, high-performance team; growing from 237 people in 2024 to 356 in 2025, our strategic approach is evolving to fuel constant progress and transparency against our targets. Our core values of responsibility, innovation, collaboration, and stewardship guide all our ESG efforts.

OUR HIGH-PERFORMANCE TEAM GREW FROM 237 TO 356 PEOPLE IN 2025

ESG GOVERNANCE

To hold us to account, our vision is informed and reviewed by our people. Ultimately, our Chief Operating Officer oversees ESG. This helps to ensure we embed ESG across the business and drive our 'Shift to Zero' strategy. We have two main ESG working groups at Silverstone:



THE ESG TASKFORCE:

Our senior leadership representation for ESG. This group meets quarterly and holds collective responsibility for delivering and continually improving Silverstone's ESG strategy – championing a culture of ESG across and outside the business.



THE GREEN CHAMPIONS COMMITTEE:

Open to all, a representation group for members of the team who are passionate about sustainability. This group meets monthly and provides feedback, ideas and shares best-practice on social and environmental issues in day-to-day operations.

Our ESG Team has oversight for both groups and acts as a key point of contact. We have a Green Ideas inbox too, for ongoing suggestions throughout the year.



4 TASK FORCE MEETINGS



12 GREEN CHAMPIONS MEETINGS

ZERO
NET

DRIVING ESG FROM THE TOP

A Message from Alex Lacey, Our Chief Operating Officer:

"I am incredibly proud of the progress Silverstone continues to make. As a year-round international motorsport, business and leisure destination, delivering one of the biggest motorsport events in the world; the British Grand Prix (BGP) with 500,000 attendees this year, our commitment to ESG remains pivotal to us and our communities. I am extremely thankful to our team and network for their continued engagement on environmental and social responsibility, alongside executing incredible events spanning from MotoGP to the Silverstone Festival to the 40 club and track events that we host each year.

We are committed to driving the industry forwards, in the context of a challenging economic and political climate, to safeguard motorsport for future generations. We continue to be signatories to the United Nations Framework Convention on Climate Change, and this year, we signed up to UN Sports for Nature for the first time. Our role as an industry leader is further exemplified by our successes from 2025. I am delighted that, in December 2025, we secured ISO 20121:2024 – the global standard in sustainable events management. This is a significant achievement and is a testament to the hard work of our team. As we push ahead towards 2030, we will continually review the relevance of our goals and targets and ensure these are fit for purpose for the environment and the communities we serve."



GUIDING PRINCIPLES AND CERTIFICATION SUCCESSES

ACCELERATING SUSTAINABLE PERFORMANCE

Silverstone is a multi-faceted business, hosting a range of groups, events and communities at our iconic site. From our major public events such as the British Grand Prix and the Silverstone Festival, to corporate and smaller club championship racing, to our drive experiences and new karting track, we provide a top-class venue that welcomes a plethora of events. Our certifications span across all these realms, showing our adaptability and ability to take our learnings from one area and apply them to another, ensuring sustainability is truly embedded throughout the organisation, not just in one team. In 2025, we maintained our certifications and gained new ones, whilst accelerating our position in globally recognised sustainability rankings.

NEW THIS YEAR

ISO 20121:2024: INTERNATIONAL BEST-PRACTICE FOR SUSTAINABLE EVENTS

We secured ISO 20121:2024, the beacon of global sustainable events management in December 2025, reinforcing our commitment to delivering environmentally responsible, socially conscious, and economically sustainable events through a robust framework. This is a huge achievement that we're incredibly proud of and is a testament to our team's dedication to embedding sustainability into every stage of our event planning and delivery.

CLIMBING UP THE LEADERBOARD

SUSTAINABLE CIRCUITS INDEX (SCI): PODIUM PLACING WITH THIRD POSITION

2025 marks our fourth year of recognition against this rating – we continue to improve our score, placing us third for the second year. The SCI evaluates sustainability performance of global motorsport circuits, providing us with a best practice benchmark to assess our progress against. The SCI 2025 report uses publicly available information from January – December 2024 and analysis performance against our peers within the industry. The certifications and accreditations we hold, coupled with our onsite solar generation, engagement strategy and transport scheme during BGP all contributed to us retaining this excellent achievement.

GLOBAL SUSTAINABILITY BENCHMARK IN SPORT (GSBS): ACCELERATING OUR WAY TO FIFTH PLACE

After just two years engaging with this scoring mechanism, we improved our global position from seventh to fifth. GSBS uses over 1,700 data points spanning environmental, social and governance to rank 75+ sporting organisations' performance. We gained four points from last year, a 6% increase which was mostly within the environmental section for the improved granularity of our data within utilities and travel and will continue to use this framework to guide our data collection and initiative focus.

ECOSMART PLATINUM VENUE PROVIDER

In 2025, Silverstone achieved Greengage ECOsmart Platinum, an improvement from Gold achieved in 2024. We are extremely proud of this – marking the highest level of certification. This rating process looks at the Meeting, Incentives, Conferences and Events (MICE) side of our business, and aligns to ISO 14001 by analysing our efficiencies around consumption, waste management, sustainability within our supply chain, and engagement. By ranking as Platinum, we are setting an industry-leading performance.



RENEWALS

ISO 14001: RECOGNISED STANDARD FOR ENVIRONMENTAL MANAGEMENT SYSTEMS

We achieved this certification in 2023, which we renewed again this year, providing a framework for accelerating our environmental performance whilst reducing our energy, water, and materials consumption. This standard directly supports our Shift to Zero strategy and associated targets which include 65% recycling in 2026 and Net Zero by 2040 against a baseline year of 2025.

FIA 3* ENVIRONMENTAL ACCREDITATION

2023 was a great year. We also achieved the FIA 3* environmental accreditation - recognising organisations who have a fully integrated management system and can show continuous environmental improvement. The accreditation evaluates our environmental policies, consumption data, carbon footprint and reduction plans, and how we engage stakeholders on environmental matters. The 3* level is the highest ranking, showing that we have embedded sustainability across all operations, and are helping to drive change across the industry.

2025 SUSTAINABILITY OBJECTIVES

This year, we set **8** ambitious sustainability objectives. We **achieved 5** and missed 3; see table below for context. For the areas not achieved, we have taken valuable lessons and applied them to our 2026 objectives and future plans.

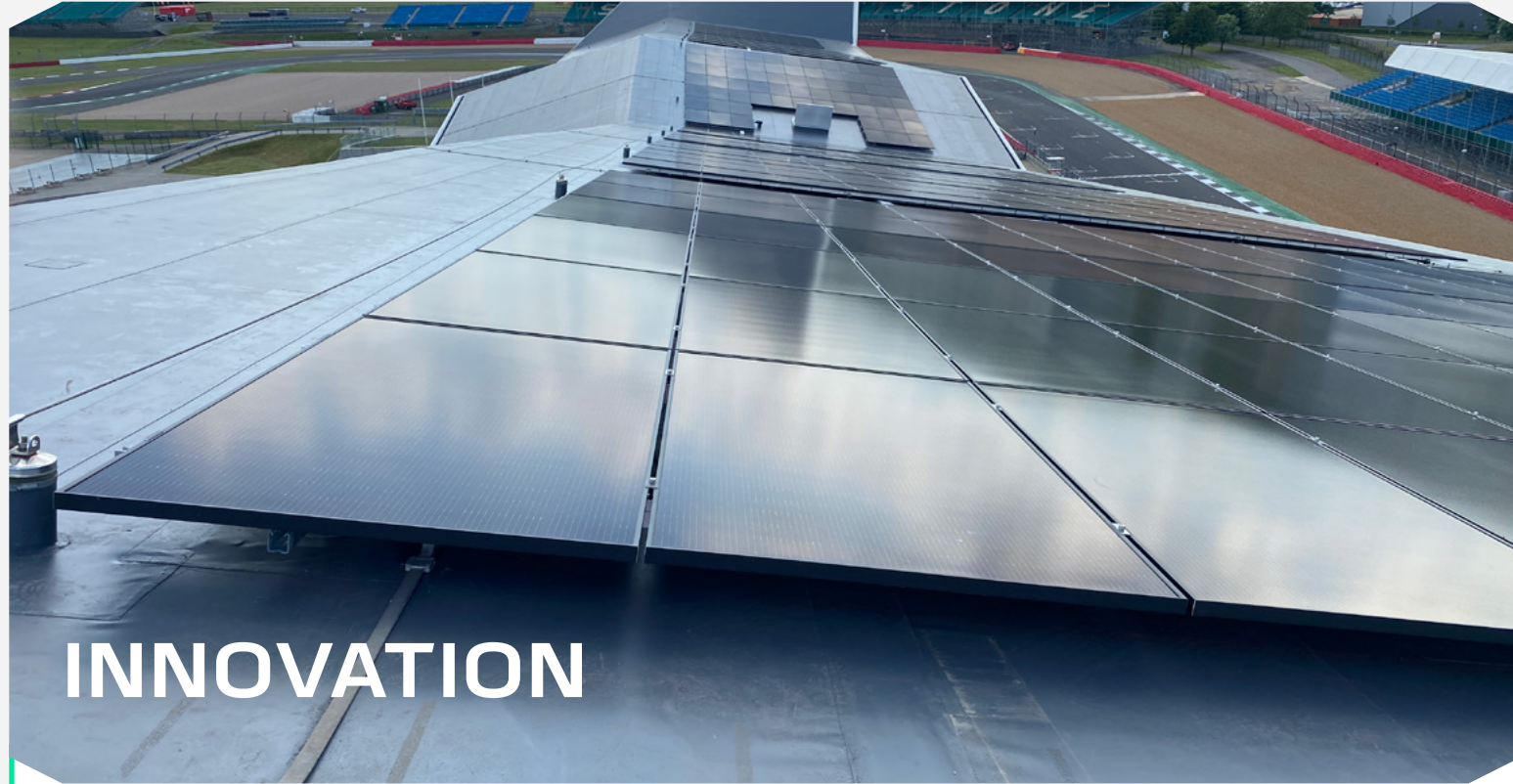
	<p>LAUNCH OUR BIODIVERSITY CONSERVATION PROJECT</p>	<p>ACHIEVED</p>	<p>We collaborated with National Trust Stowe Gardens through engaging with their volunteering opportunities and activations during BGP and MotoGP. We also conducted a Biodiversity Feasibility Survey which rated our current site value with suggested improvements – more details on page 26.</p>
	<p>POWER ALL DIESEL VEHICLES WITH HYDROTREATED VEGETABLE OIL (HVO) BIOFUEL</p>	<p>REASSESSING</p>	<p>All our plant vehicles e.g. tractors, forklifts and loaders use HVO, reducing emissions by up to 90% compared to diesel. Upgrades to the site’s fuel storage need to be installed before HVO can be used by all department vehicles, which is why we did not achieve this target during 2025. These improvements will be scheduled over the next year, enabling us to review this target for 2027.</p>
	<p>PUBLISH OUR 3RD ANNUAL SUSTAINABILITY REPORT</p>	<p>ACHIEVED</p>	<p>Launched in July 2025 during the BGP weekend covering our strategy, target performance and future vision. Please visit Silverstone’s Sustainability website to view.</p>
	<p>DEVELOP OUR CLIMATE TRANSITION PLAN AND OUR CARBON BASELINE</p>	<p>DELAYED</p>	<p>2025 saw significant operational changes, (for example, the construction of the Kart building and track and Escapade becoming fully operational). To ensure we had a full set of reliable and accurate data that considers all our operations, we decided to use 2025 as our carbon baseline and create our climate transition plan from there. The carbon calculations were complete at the end of the year meaning that we have pushed this to 2026. In 2026, we will also undertake detailed stakeholder engagement and climate modelling to inform our wider climate transition plan. See page 33 for our 2025 carbon breakdown.</p>
	<p>LAUNCH OUR FAN TRAVEL CARBON EMISSIONS REDUCTION PLAN</p>	<p>ACHIEVED</p>	<p>The most significant contributor (add %) to our emissions portfolio is our spectator travel, and with 500,000 spectators attending the BGP in 2025, their movement makes up most of these emissions. In 2025, we nearly doubled the amount of people using our shuttle bus service – see page 16 for more.</p>
	<p>CONDUCT AN IMPACT ASSESSMENT STUDY</p>	<p>ACHIEVED</p>	<p>In collaboration with the University of Northampton and Sheffield Hallam, we carried out an Economic and Social Impact Study to inform both our corporate and social impact strategy. After analysing sets of metrics relating to areas from wellbeing to spending patterns, we now have finalised impact figures from 2025 of £168million and £194million for our Economic and Social impact respectively – read more on page 30.</p>
	<p>OBTAIN ISO20121:2024 CERTIFICATION</p>	<p>ACHIEVED</p>	<p>Secured after completing our audit in December 2025. This is a huge accomplishment for the team, reaffirming that we operate at best practice by embedding sustainability at every stage of our event delivery. We will continue to embed the principles of this standard, with our first live event assessment during 2026.</p>
	<p>ACHIEVE A 60% RECYCLING RATE</p>	<p>BELOW TARGET</p>	<p>After achieving 46% in 2024, we increased our target from 50% to 60% this year. This is a huge jump and through spending the year trying to get there, we have identified some key gaps and improvement areas around ensuring appropriate and sufficient waste streams are in key areas, along with clear signage - read more on page 28. We achieved 44% this year, missing our target and showing a worse performance than last year. However, we are confident that the initiatives we are developing will increase this rate to our 2026 target – read page 32 to see our full 2026 ESG objectives!</p>

SHIFT TO ZERO: ACCELERATING IMPACT

To ensure our objectives and initiatives are industry leading, and contribute to wider goals, we align ourselves with best practice frameworks. Alongside being a British Association for Sustainability in Sport (BASIS) member, we signed the Sports for Nature framework in 2025 and will be included in the 2026 reporting cycle.

Our three Shift to Zero pillars; Innovation, Community and Experience, are aligned to 11 United Nations Sustainability Goals (UNSDGs). The UNSDGs outline 17 interconnected global goals that were adopted by all UN Member States in 2015, addressing significant challenges such as climate change and inequality, offering a holistic ESG perspective on global issues. Being the home of British motorsport, hosting some of the most attended Formula 1[®] races, we also align to different frameworks and comply to different regulatory requirements than other event venues. Some of these include the FIA, FIM, and Formula 1's[®] Sustainability Strategy.





INNOVATION

Innovation is central to everything we do at Silverstone. Formula 1® is one of the most innovative motorsport championships, and through hosting the British Grand Prix and being in the UK's high-tech hub, we're perfectly positioned to focus and excel, in this area.

For us, innovation means **adopting and accelerating technologies to support our journey to Net Zero by 2040**. We will achieve this through maintaining 100% renewable electricity on site and expanding our electric vehicle charging, investing in low carbon fuels at our circuit, and developing partnerships to catalyse sustainable innovation in events and mobility. We believe it's our responsibility to test, and showcase cutting edge technologies, lead the industry, and engage our audiences authentically.



COMMUNITY

Our people are the heart of Silverstone. We have many communities within our reach, that we both impact, and who impact us. Our internal teams' dedication and passion for what we do is inspiring, our Race Makers and volunteers contribute significantly to putting on such incredible events, and our surrounding neighbours support us throughout the year, ensuring our business activities and events work with our local surroundings.

We aim to **care for our people, be a great neighbour and inspire the next generation**. We want to align and engage all of our stakeholders with our sustainability strategy and create inspirational and educational activities for all. This pillar encompasses a wide range of topics, including supporting good quality local jobs in an inclusive and supportive working environment, community engagement with our neighbours, local charities and institutions, and educating the next generation on sustainable racing, engineering and events.



EXPERIENCE

We want to **evolve into a premier destination for sustainable business and leisure events**. We are nothing without our fans and visitors, and the experience they have when they enter the world of Silverstone is what keeps them coming back. We aim to deliver collaborative, sustainable and inclusive experiences that excite and inspire. With over 2 million people coming through our gates each year, our venue has substantial reach; one that we aim to use for good, encouraging sustainable behaviours both at the circuit and at home. This includes the use of our spaces, travelling around site, and extends to the food and drinks we serve and the accommodation we provide.

Through showcasing exciting sustainable innovations, providing educational touchpoints, and exemplifying how everyone can make a difference, we want to use our influence to accelerate global climate action. We aspire to be a **zero-waste venue where all waste is reused, recycled or composted**. This includes phasing out single use plastics on site and reducing food waste. In 2025, we took steps towards enhancing nature on site and completed our first Biodiversity feasibility study.



INNOVATION

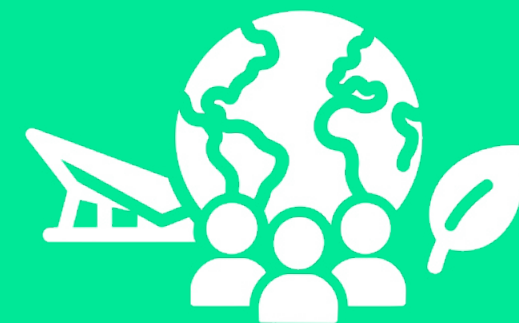
Innovation centres on the adoption and acceleration of technologies to support our journey to Net Zero by 2040. We're proud of the progress we've made this year across electrification, renewable energy and energy efficiencies. All these initiatives have contributed to our carbon emissions decreasing by 13.8% from last year.

This year we set the ambitious target to develop our first climate transition plan and baseline covering decarbonisation and climate resilience. As we focused on improving the quality of our carbon data, as well as undertaking a climate risk and opportunity assessment, we will be delaying the completion of these two areas to 2026 - informed by the great work from 2025, outlined below. Our plan will also be further informed by our commitment to the UN Sports for Climate Action Framework which works towards two primary objectives:



GOAL 1:

Align sports with a 1.5°C climate-safe future and help sports adapt to the impacts of climate change through partnerships and collaboration, proving what can be achieved when we work together.



GOAL 2:

Leverage the influential platform of sports, the popularity of athletes and the unique relationship it has to people and the planet to engage communities, fans and global audiences on climate action.

Using this Framework, we have identified targeted focus areas including, but not limited to:

- Auditing and upgrading our site to enhance resource efficiencies
- Decarbonising our supply chain through sustainable procurement processes and supplier engagement, embedded through our ISO20121 sustainable event management framework
- Exploring and showcasing low carbon solutions for onsite fleet vehicles, including kart and drive
- Refining our approach to business travel with sustainability embedded into decision-making
- Exploring sustainability and low carbon partnerships across priority focus areas including energy and technology innovation
- Investigating climate compensation opportunities on and off-site, for example through removals, nature-based solutions and low carbon projects;
- Embedding adverse and extreme weather protocols to limit, manage and respond to climate risk at our operations and events.

SUPPORTING ELECTRIFICATION

This year, we launched our Octopus Electric Vehicle (EV) Salary Sacrifice Scheme. To answer questions about the vehicles and range, and carry out test drives, we held an engagement day where Octopus brought in two EVs. The scheme kicked off with great success, with 16 of our team switching from internal combustion engines (ICE) vehicles to EVs. Our team's return commute is on average 49 miles; therefore, this transition will reduce our corporate commuting emissions by roughly 1.63 tonnes of CO₂e per year.

With 14,000 visitors to our drive experience this year, transitioning to low carbon vehicles is a great way to showcase innovation. This year, we tested an electric Audi, placing sustainability at the heart of our super-car and drive experiences. The car's charge lasted 19 laps; making this unsuitable for our packages. We also trialled a hybrid Ferrari; 296 model within our Drive experience fleet. Unfortunately, we found that this vehicle's acceleration wasn't compatible with amateur racing drivers and came with very high costs and complex maintenance processes. We will continue to explore viable alternatives as we accelerate towards a low carbon future.

Throughout 2025, we built our new Kart Silverstone track area. Electric karts were considered; however, they didn't last a full day on one charge, and with around 15 sessions held per day, recharging throughout the day wasn't a viable option. We have therefore gone with 55 adult petrol karts and will continue to explore the market for future electric vehicles, balancing sustainability with performance.

Two of our ambulances are now electric - with half of this fleet now low carbon, this saves around 1 tonne of CO₂e annually. We plan to transition our other two ambulances next year for a fully electric fleet. Escapade, our on-site accommodation and restaurant, also procured two electric Audi's to use around site. Having already travelled 750 miles in low-carbon style, we've saved 200kg of CO₂e compared to a diesel car - that's equivalent to 80,000 smart phone charges!




"At first, I was apprehensive about switching to an EV as I was so used to have a manual petrol car! Since having my EV, it has brought a sense of ease to my life, especially with our on-site EV chargers. Instead of worrying about fuel stops (and the increasing price of petrol!), I now plug in when I arrive and get on with my day, making the whole process easy. It's reassuring to know I'm reducing my environmental impact with every commute, contributing to cleaner air and a more sustainable future."

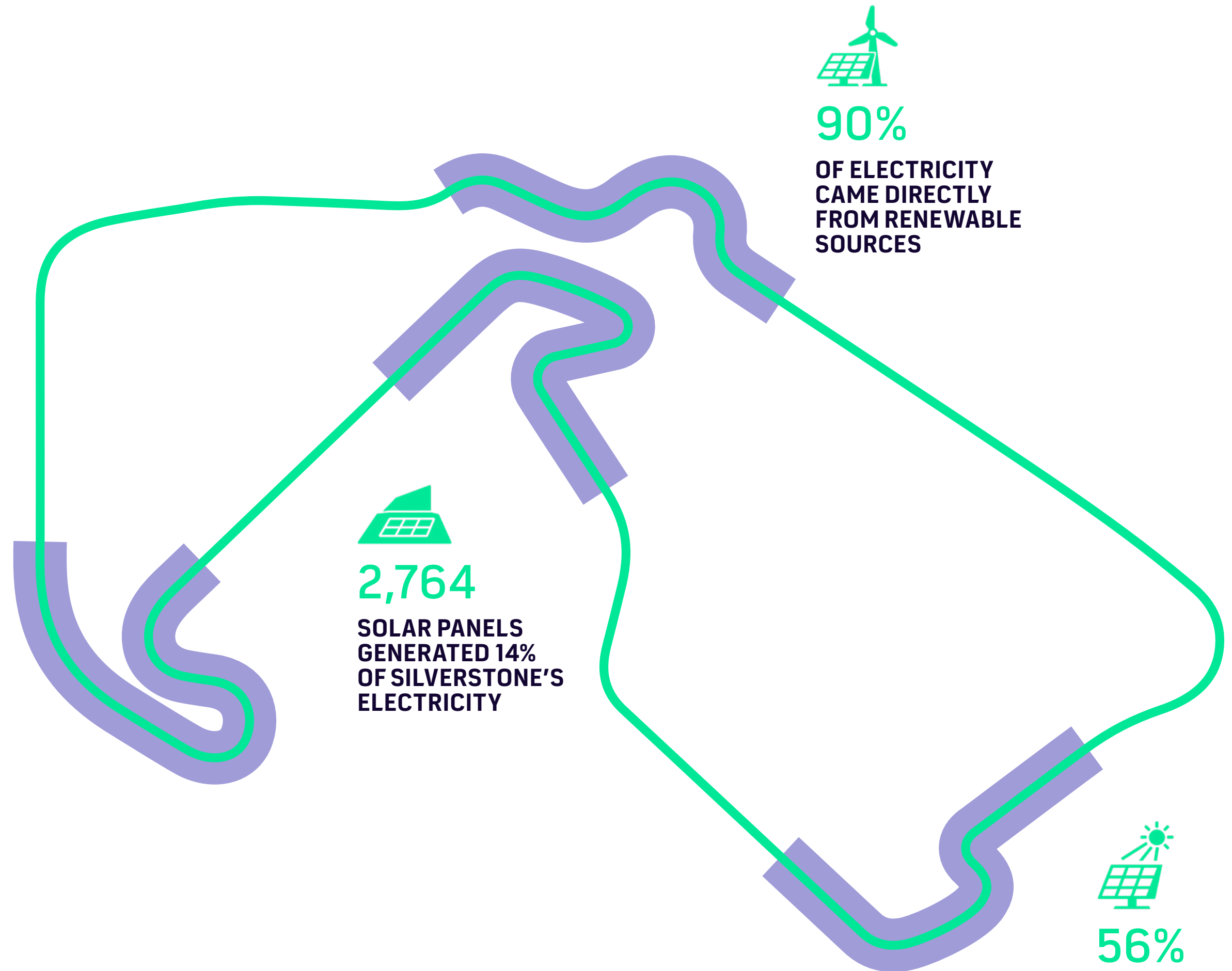
SARAH LACEY,
BRITISH GRAND PRIX PROGRAMME MANAGER


RENEWABLY POWERED CIRCUIT


We have 24 EV chargers onsite which powers both our internal fleet of 20 EVs (10% of our fleet), our teams and our visitors. In 2025, we supported 2,256 charging sessions, 22% more than in 2024 – this is representative of our growing EV fleet, our teams utilising our EV scheme, and more of our contractors using EVs to get to site. By knowing we have efficient chargers on site, we are giving people the confidence to choose low-carbon alternatives. Our EV charging units have solar panels on the roof, which provided 56% of the 66,228 kW's delivered over the year, saving 16.25 tonnes of CO₂e.

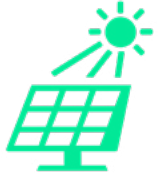
The 2,764 solar panels we have on the roof of our Wing building generated 14% of Silverstone's electricity demand in 2025. We have a 100% renewable energy contract; during 2025, 90% of our electricity came directly from renewable sources including 55% from biogas, 15% from wind, and 8% from biomass. We purchase Renewable Energy Guarantee of Origin (REGOs) certificates, which has reduced our market-based Scope 2 emissions to 0 – read more on page 33.


2,256
CHARGING SESSIONS,
22% MORE THAN IN 2024




90%
OF ELECTRICITY CAME DIRECTLY FROM RENEWABLE SOURCES


2,764
SOLAR PANELS GENERATED 14% OF SILVERSTONE'S ELECTRICITY


56%
SOLAR PANELS ON OUR EV CHARGING UNITS PROVIDED 56% OF THE POWER DELIVERED, SAVING OVER 16 TONNES OF CO₂E THIS YEAR

TACKLING TRICKY EMISSIONS

Supplier greenhouse gas emissions sit outside our direct control and therefore come under Scope 3 – see page 33 for more detail. These emissions make up 18.5% of our total footprint – a significant proportion. We understand the importance of tackling this and have implemented the following initiatives:

- 1.** Included a clause within our supplier contracts to ensure we receive activity data which enables us to calculate emissions more accurately, relying less on spend-based methodologies. This allows us to identify opportunities to co-create low carbon solutions for our products and services. 100% of our hospitality suppliers for BPG had this clause which resulted in 80% supplier engagement in 2025.
- 2.** Engaged with suppliers who deliver services for our major events (BGP, MotoGP, Festival, Lap of Lights) through Experienz's carbon reporting platform. We directly communicate with our top 20% of suppliers by spend here, which has seen a 98% increase in engagement compared to 2024, resulting in more accurate data that feeds our carbon calculations.
- 3.** Ensured our Sustainable Sourcing Code and Supplier Code of Conduct sets out expectations covering both environmental and social principles, including areas such as waste, air quality, biodiversity, labour rights and business ethics. All suppliers must agree and demonstrate their compliance.
- 4.** Ensured ESG holds a medium to high weighting in all formal procurement procedures, placing it central to the decision-making process.
- 5.** Audited 21 suppliers from a range of industries including cleaning, catering, utilities, and infrastructure on areas such as Sustainability Policies, ISO certifications, and KPI reviews. This is something we will be continuing, and expanding the pool of suppliers involved.

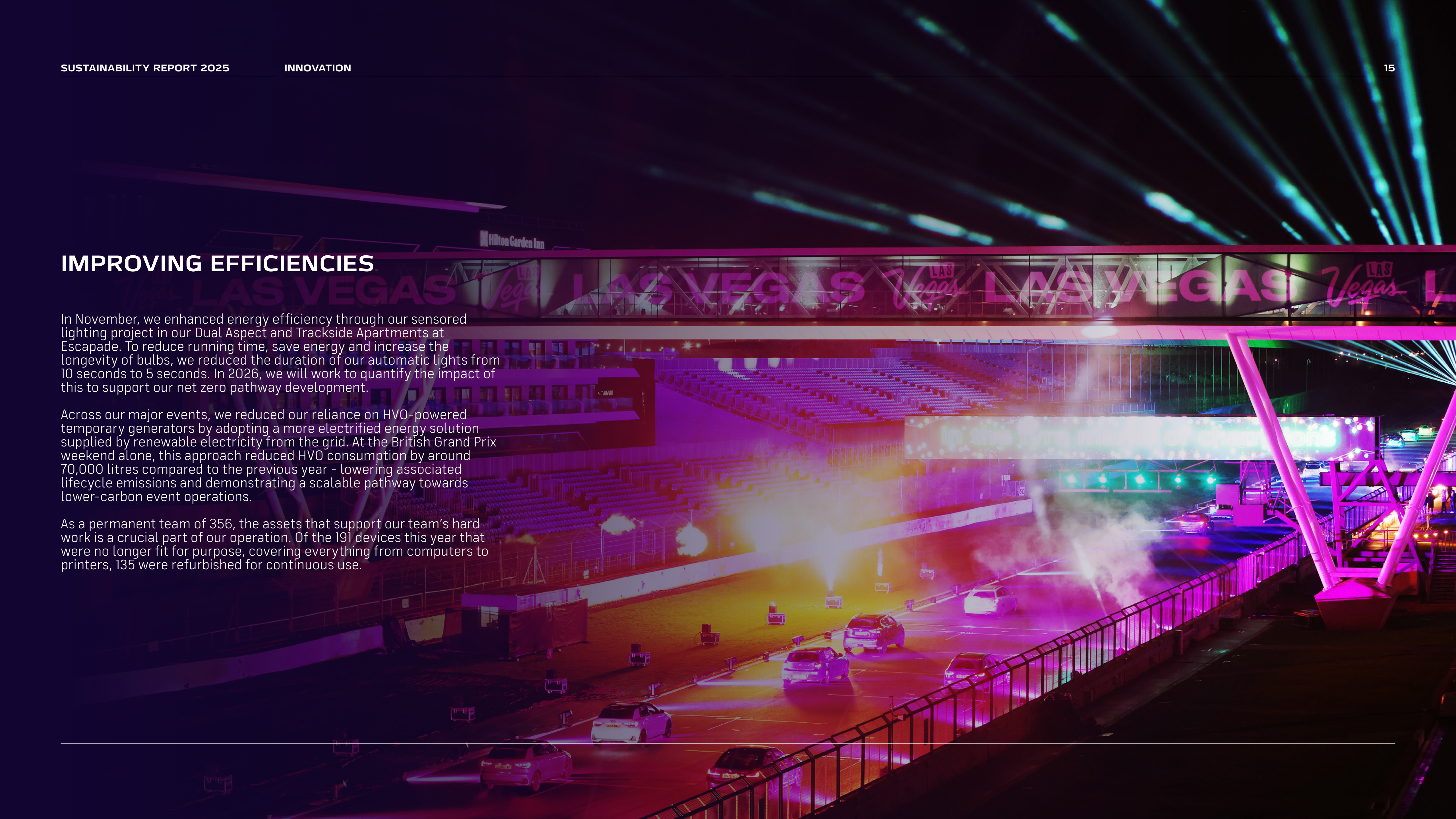


IMPROVING EFFICIENCIES

In November, we enhanced energy efficiency through our sensed lighting project in our Dual Aspect and Trackside Apartments at Escapade. To reduce running time, save energy and increase the longevity of bulbs, we reduced the duration of our automatic lights from 10 seconds to 5 seconds. In 2026, we will work to quantify the impact of this to support our net zero pathway development.

Across our major events, we reduced our reliance on HVO-powered temporary generators by adopting a more electrified energy solution supplied by renewable electricity from the grid. At the British Grand Prix weekend alone, this approach reduced HVO consumption by around 70,000 litres compared to the previous year - lowering associated lifecycle emissions and demonstrating a scalable pathway towards lower-carbon event operations.

As a permanent team of 356, the assets that support our team's hard work is a crucial part of our operation. Of the 191 devices this year that were no longer fit for purpose, covering everything from computers to printers, 135 were refurbished for continuous use.



BRITISH GRAND PRIX SPOTLIGHT



SUSTAINABLE ROUTES TO SILVERSTONE

500,000 people attended the British Grand Prix in 2025 – a record-breaking year for Silverstone. To combat our challenges around the limited options of low carbon public transport that surrounds Silverstone, ensuring everyone has a sustainable, accessible route to site, we have been expanding our shuttle bus service during our biggest event weekend. 125,000 fans used our shuttle service to get to and from the circuit, a 98% increase compared to 2024. By extending the pick-up locations to 11 from 6 the year before, we eliminated over 2.1 million miles of car travel from over 54,000 vehicles travelling those final miles to Silverstone. This directly impacts traffic congestion and air quality in the area, saving a minimum of 338 tonnes of CO₂e emissions, and we're aiming for more of you to utilise this service in 2026!

This initiative got shortlisted in the Green Business Awards Transport Project of the Year category!



ACCESSIBLE EVENTS

Everyone is welcome at Silverstone. During the British Grand Prix, the onsite University Technical College (UTC) opens their doors and space in there is dedicated to our fans with additional accessibility requirements. This provides a quiet area away from the crowds, facilitating a multi-faith prayer room, breast feeding room, play area for the young members of the family, and a sensory regulation / dark space. Through working with Bass Therapy, this year we extended our offering and provisions to cater for a wider audience. This is additional to providing British Sign Language (BSL) interpreters on our stages across the weekend, having BSL volunteers onsite, mobility assistance with access to around 200 units such as wheelchairs, and supporting with accessible viewing, parking and toilets.



COMMUNITY HUBS

Our Community Hub area hosts 3 organisations; Driving by Us (empowering under-represented talent), Girls on Track (community uniting female motorsport fans) and Racing Pride (supporting LGBTQ+ people and allies). Each of these communities drive activations during the weekend, expanding their reach and impact.

We have now hosted 2 Women in Motorsport events during the BGP weekend, championing female talent and access to careers in motorsport. In 2025, 150 people attended, bringing together fans, industry leaders, commercial partners and rising talent in an intimate setting during the race weekend. Delivering authentic career insight and panels with industry experts, this is a growing platform within the British Grand Prix calendar.

BRITISH GRAND PRIX SPOTLIGHT



RESOURCE EFFICIENCIES

To reduce water use, we moved to VACPOD® temporary toilets in three locations, replacing previously used toilet trailers. These toilet systems use zero chemicals, are more hygienic, and at 0.75 litres per flush, use around 85% less water than a flushing portable toilet. Due to filling up tanks substantially slower, they have lower associated emissions and less operational disruption.

To ensure our paths are lit, we use temporary light structures. This year, we transitioned 64% of our diesel tower lights to hybrid ones. These run on 90% battery and 10% diesel, reducing fuel use and emissions by around 86%, which saved over 4 tonnes of CO₂e! We will continue to cover additional events until we reach 100%.



SHARING LEARNINGS

We hosted the FIA Sustainable Innovation Series on the Thursday of the British Grand Prix; 3rd July 2025. The topic focussed on Pioneering Sustainable Innovation On and Beyond The Race Track, and was an informative session covering the next biggest challenges of climate change, rethinking global transportation, and the role venues play in climate action. 14 speakers from a range of organisations from UEFA and World Rugby to Pirelli and Mercedes-AMG PETRONAS F1 Team delivered insights to an audience of 70, sharing how sport is travelling to net zero.

IMPACT LAP

The British Grand Prix is our biggest platform. To engage with fans on sustainable topics, we developed our Impact Lap with 8 stops signposting to our sustainable initiatives. 20,000 people interacted with this feature on our event app over the weekend. By directing our fans to our solar panels, water points, HVO-powered generators, 'Bin it Right' stations and Community Hubs, we aimed to educate on how Silverstone is making a positive impact and how they can too. Our sustainable activations were also on our Impact Lap; National Trust Stowe Gardens [read more on page 27 about our collaboration], and Ecovend's recycling machines which collected over 7,000 cans and plastic bottles, with users receiving a food discount voucher that we encouraged them to use at one of our vegetarian vendors.

KEY



WATER POINTS



BIN IT RIGHT



COMMUNITY HUB



REVERSE VENDING 'ECOVEND' MACHINES



SOLAR PANELS



FOOD VENDORS



NATIONAL TRUST



COMMUNITY

Collaboration, education and engagement with our internal and external stakeholders is essential for the effective delivery of Shift to Zero. We want to care for our people, be a great neighbour and inspire the next generation. This is why we have committed to good quality local jobs, an inclusive and supportive working environment, local community engagement, accessibility and educating the next generation on sustainable racing, engineering & events.

This year we have been focussing on enhancing our collection of social data, enabling us to more accurately measure the impact of our projects and initiatives, ensuring we are targeting the communities that need the most support. To portray this, we have included an ESG data table for the first time – please see page 42 for more information.



INSPIRING THE NEXT GENERATION

BREAKING DOWN BARRIERS

We know that our talented team have a whole range of valuable skills that the younger members of our community could benefit from. In 2025, we worked with 2B Enterprising, who work to develop entrepreneurial skills of young people, to support their delivery of The Bumbles of Honeywood. This programme connected us with Silverstone Primary School over the year. We provided classroom resources and engaging workshops around behaviours when meeting someone new, how to make a good introduction, and how to effectively network. We have carried out 2 workshops with the school and will be completing the programme by inviting the class of 20 students to the Silverstone Museum for our final workshop.

To engage with the students onsite at the UTC, each of our departments hosted bi-weekly Lunch and Learn sessions, providing the students with insights into their career journeys, sharing the range of opportunities at Silverstone, and the routes you can take to get there. During 2025, we completed 10 sessions, engaging around 100 students. We are looking forward to continuing this programme throughout the remainder of the academic year. We were also the title sponsor of their team within the F1 in Schools programme, a premier global educational competition designed to foster STEM skills through motorsport. The team won the fastest car award at the regionals and got through to the final – an amazing achievement!

In 2025, we worked with the University of Northampton to deliver a simulation of a real-life event control. We gave the students access to our event control, radio systems, and processes to produce a simulated serious incident that they were required to respond to. The Events team supported acting as radio callers – calling in the incidents and supporting the students with how to navigate the scenarios. We had really positive feedback from the students and lecturers – so much so, they're coming back for another session in 2026!

Supporting our local education systems is something we continue to embed within our department operations. We directly contribute to the running of Milton Keynes College's Catering programme. For their Level 2 and 3 courses, we facilitate 65 students each year, who spend alternate weeks in our onsite kitchens, to put their learning into practice. Alongside this, hospitality students support with the BGP – supporting with the event whilst gaining skills, and we support students to practice for competition settings. During 2025, 100% of these students passed their assessments, commenting that they value the experience at Silverstone and learn a range of skills from our team of chefs. We then host their annual event with associated awards, which aims to apply all their new skills into a practical setting.

Our Public Events team have incredible knowledge around working under pressure and delivering on time – invaluable skills for anyone wanting to get into the industry. During 2025, they directly supported these outreach programmes:

1. 'Silverstone as a Venue' day – students from Northampton University came to site to learn about Silverstone, how events are delivered, and how the business is diversifying, coupled with visits to the Museum and Hilton hotel.
2. Two members of the team mentored Northampton University students during the academic year, involving regular touchpoints to discuss university work, provide industry insight, and support with gaining experience – they both worked BGP 2025 as a result, gaining understanding of event delivery that they then took back for the rest of their course.
3. Our Head of Public Events engaged with Leeds Beckett's University students, presenting an overview of Silverstone before tasking them with writing a report on strengthening the long-term performance and sustainability of Silverstone through strategic choice, evaluation and implementation.



"A simulation that felt a little too real... in the best way. It had the chaos, the pressure, the last-minute curveballs - and somehow, we pulled it off like a real marketing team"

**MAISIE GREEN
BA ADVERTISING & DIGITAL MARKETING**

BEING A GREAT NEIGHBOUR

DONATING TO OUR COMMUNITY

Building and maintaining strong relationships within our local community is incredibly important to us. We care deeply about the wellbeing of those around us and recognise the positive impact that a connected, resilient community can have in creating a better future together.

In December, a time of year that can be particularly challenging, the Silverstone team came together to support local elderly residents in need. Through a collective donation effort, the team gathered more than 70 items to help provide extra care and comfort during the festive season.

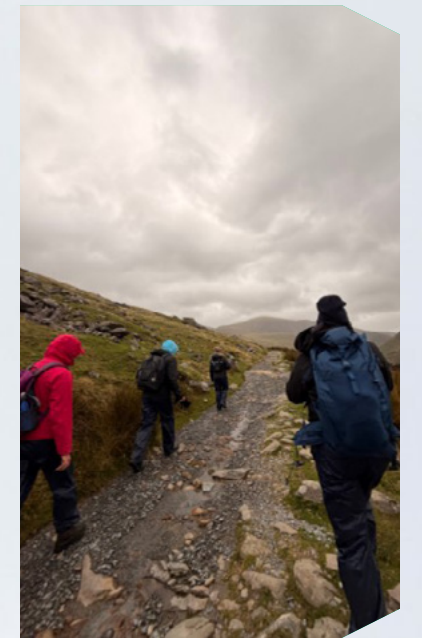
CHARITY ENGAGEMENT

7 of our team members from our Finance department took on the challenge of climbing Mount Snowdon in October 2025! Storm Amy chose to rear her head during our team's ascent, with a thick fog preventing them from reaching the summit after a 3 hour climb. The team returned to base with soggy clothes and countless blisters but raised an amazing £825 for the British Heart Foundation in the process, and we're so proud of them for taking on this challenge.

SHOWCASING LOCAL TALENT

Our local communities are home to an incredible range of talent and entrepreneurial spirit. We recognise the challenges that small businesses can face when it comes to securing opportunities, which is why we actively look for ways to involve and promote local organisations.

At the Silverstone Festival, we were proud to provide a platform for local talent and businesses. Northampton Sings Out Choir performed on the Main Stage, bringing energy and entertainment to festivalgoers, while Made in Northamptonshire connected us with 16 local producers who showcased a variety of products at FoodieFest, including artisan cheeses, breads, jams and more. We also partnered with TowFood, who hosted a family-friendly fundraising activation centred around interactive games, helping to engage visitors while supporting a great cause.





OUR PEOPLE

TRAINING AND EDUCATION OUR PEOPLE

Ensuring the safety and wellbeing of everyone who visits Silverstone is at the heart of everything we do. We provide role-specific training to all team members, ensuring they have the knowledge and skills required to carry out their responsibilities safely and effectively.

As part of our commitment to security, all team members are required to complete the Action Counters Terrorism (ACT) online training module. For those whose roles require a deeper level of understanding, we also provide access to advanced training webinars. Each year, approximately 1,000 individuals complete this training programme, including both our internal teams and external contractors, helping to maintain a safe and secure environment across our operations and events.

To truly embed sustainability across all departments, we ensure that people from all levels of the business receive ESG and sustainability training. All new starters have an ESG induction delivered by our ESG Impact Manager, our Green Champions Committee receive training including a workshop on stakeholder engagement and our senior leaders complete an ESG workshop focussing on ambitious progress and strong governance structures.

Each year, we take the opportunity to celebrate the incredible women who help drive our business forward. This year's International Women's Day theme, Accelerate Action, provided the perfect platform to recognise their achievements and contributions.

To mark the occasion, we arranged a professional photoshoot featuring some of the talented women across our organisation. It also gave us the chance to connect with and share the stories of inspiring colleagues, including Project Manager, Maariyah Ashraf. Maariyah began her motorsport career at Silverstone as a Race Maker in 2022. Since then, she has progressed through a variety of roles, including supporting the opening and delivery of Escapade as part of the IT team. Today, she manages projects across the British Grand Prix and other major racing events and has recently completed work on the first F1 Academy test. Reflecting on her journey, Maariyah said: "I began my dream career in motorsport at Silverstone, starting as a Race Maker in 2022. After moving into an IT role, where I helped to open and deliver Escapade, I now manage projects for the British Grand Prix, other racing events and have just finished working on the first F1 Academy test."

Vitality is our benefit provider, covering private medical support alongside services from discounted gym memberships and health checks to free cinema tickets and meals out. This is all activity led, so the more active our team, the more points they collect which unlocks better benefits. This year, 180 of our team (50%) utilised benefits that came to a value of over £24,000; we'll be enhancing communications during 2026 to maximise uptake.

EXPERIENCE

We are committed to delivering a high-quality, inclusive and sustainable experience for our team, visitors, fans and wider community. We want everyone to engage with the circuit in a way that is enjoyable and accessible, while using the venue as a demonstrator of how world-class sport can coexist with nature and community benefit. Central to this is a commitment to removing barriers to access through dedicated teams, continuous site improvements and fan feedback, as well as leveraging our platform to influence positive behaviour.

In 2025, key focus areas included improving our accessibility strategy, undertaking our first biodiversity baseline and enhancing nature on site, and promoting responsibility sourcing with sustainability at the heart of decision-making. This includes our food and drink provision on site – with lower impact menus and healthier eating choices. Waste reduction remained a priority, with continued progress towards our recycling rates, and trials of innovative and engaging solutions. Together, these initiatives reflect a year focused on improving inclusivity, reducing environmental impact, and deepening engagement with fans and local communities.



ACCESS FOR ALL

We have a dedicated Accessibility Team who provide tailored support to all our fans, supported by our monthly Accessibility Taskforce with representatives from each department from Finance and Leisure to Public Events and Marketing. We work each year to ensure that there are no barriers for anyone who wants to visit the circuit, completing site audits and listening to your feedback. We have 300 access viewing bays at 8 locations, with increased bay sizes to better accommodate mobility scooters and space for companions to sit alongside. This year, after listening to feedback from our fans, we resurfaced 2 of our gate entrances to ensure they were accessible for all and refurbished our toilets with shelves and hooks to ensure they are stoma friendly. Our dedicated Access Race Makers were also on hand to provide specific support, situated across the site and at each access viewing location. To ensure our guests can plan their visit with confidence, we signpost to accessible routes both onsite and in our accessible guide.

SUSTAINABLE RACE MAKERS

Here at Silverstone, we put our fans first. The experience that you have at our circuit means everything, and we are dedicated to improving it each year. Our 594 Race Makers are our amazing volunteer group that set such a high standard of event delivery; we provide sustainability, safeguarding, and disability & inclusion training to ensure this team feel equipped to support our huge audiences. In 2025 we had 7 specific Sustainable Race Makers during the Silverstone Festival. They spoke to our fan community during the event, educating them on our sustainable initiatives and how they can get involved; making bins and waste segregation exciting is definitely a talent! We understand the importance of using our influence for good, listening to our fans about their sustainable ideas, and involving them in our Shift to Zero journey, so this is a programme we will be expanding in 2026 covering more events.



SUSTAINABLE FROM FARM TO TABLE

We are committed to sourcing responsibly and supporting local communities. Currently, 18% of our suppliers are located within a 20-mile radius of our site, while 99% are based in the UK. This provides a strong foundation as we continue to increase the proportion of local suppliers we work with, aligning with our commitment to supporting our local community.

To reduce the environmental impact of transportation, we have been consolidating our catering supply chain, reducing the number of deliveries to site while prioritising local suppliers wherever practical. All of our meat and fish is sourced from the UK, and our butcher is located less than 40 miles away. We will be adding a carbon tracking feature to our catering procurement process, ensuring that the carbon emissions linked to our menu items are considered going forward. Our food production process is meticulous and targeted. We look at weather forecasts, ticket sales and historical records to calculate volumes, helping to minimise overproduction and reduce food waste. For our buffet style meals, we analyse historical trends to produce appropriate proportions, also reducing surplus.

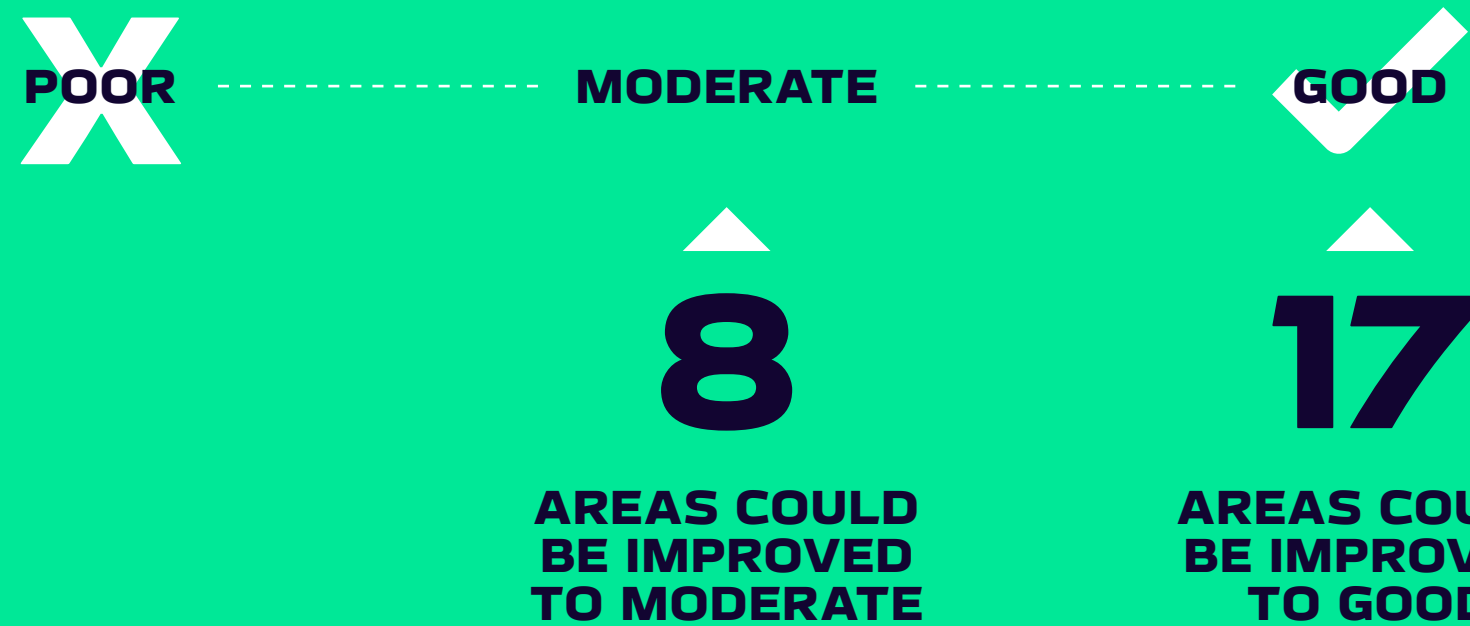
In 2025, our food waste rate was 2.65%, based on revenue figures, a 30% decrease from 2024's rate of 3.76%.



UNDERSTANDING OUR BIODIVERSITY BASELINE

In 2025, we commissioned a Biodiversity Feasibility Assessment by Ground Control to understand the current biodiversity value of Silverstone, and potential enhancement initiatives. This marks a key first step on our journey to biodiversity enhancement.

Maintaining a safe and operational high intensity motorsport and events venue was crucial to the development of this study. A desktop review was combined with a site visit, with recommendations and subsequent impacts measured by biodiversity unit uplifts through the DEFRA Biodiversity Metric. This evaluation identified opportunity areas within habitat and woodland creation, and enhancing amenity grass areas and ponds. Relating to a scale of Poor > Moderate > Good, there were 17 opportunity areas where biodiversity could be improved to 'Good', and 8 areas where condition could be improved to 'Moderate'.



We will now review and use the recommendations of the study to provide tangible environmental and social benefits including:



Biodiversity value enhancements



Increased carbon storage on site



Improved local air quality



Natural flood management and water storage



Enhanced woodland resilience and shelter



Improved landscape quality, aesthetics, and mental wellbeing benefits

The study also identified opportunities to support fan engagement and visitor awareness through visible, integrated, nature positive interventions. We want to use the power of our circuit to demonstrate leadership and educate individuals and groups on how world-class sport can exist and thrive alongside nature. These initiatives align to our Sports for Nature signatory and once implemented we will report our success and lessons learned to this community.



CREATING A BIODIVERSITY HUB

To support local biodiversity, we collaborated with Stowe Gardens, our neighbouring National Trust site. Silverstone and Stowe have a historic relationship; part of our site used to be on the original Stowe parkland, and of course, our famous Stowe Corner is named after the estate. Stowe's 250-acre site is a nature-rich mosaic of grassland, woodland, lakes, and wildflower meadows. With nearly 275,000 annual visitors, Stowe has an impressive platform to educate and influence its visitors. As part of this collaboration, Stowe engaged with our fans during the Formula One British Grand Prix and the Silverstone Festival, to spread awareness and gather donations. We also supported their BioBlitz; surveying for bats and glow worms and celebrated our collaboration by mowing a Silverstone Circuit replica into one of their fields.

When we complete any development on site, we retain as much excavated earth as possible, saving the travel emissions of transporting this offsite, and back again when we initiate another project. To utilise this material, we created a wildflower mound onsite. We planted 50kg of wildflower seed over an area of 10,344m², containing species such as crested dogstail, cornflower, marigolds, oxeye daisies, red clover, and corn poppy. This flora directly supports hundreds of species from butterflies and beetles to birds and bees.



EXPERIENCE: RACING TO REDUCE WASTE

Covering 600 acres, Silverstone is the size of a small village. In 2025, we hosted around 40 track events and 308 corporate events. Due to the scale of our operations, effective waste management and reduction remain a key focus.

We're extremely proud to say that we have sent Zero waste to landfill since 2018, and all of our non-recyclable waste gets sent to an energy-from-waste facility nearby, a process that creates electricity and heat, reducing reliance on fossil fuels. Alongside this, our recycling rate continues to improve and increased from 38% in 2023, to 44% in 2025. This is a huge achievement considering over 1,300 tonnes of waste was produced onsite this year, the same as over 1,000 cars! This was driven by a number of initiatives. For example, in 2023, we banned all single-use plastics within our catering provisions, moving all of our disposable food and beverage packaging to compostable and reusable in our hospitality areas, along with introducing compostable waste streams in 2024.

Due to the scale of our operations and the diverse range of events we host, our waste journey isn't without challenges. Although we are extremely proud of our 44% recycling rate, we did miss our target of 60% for this year. After some analysis, we identified an improvement plan heading into 2026:

- More compostable waste streams; during our major events, we have ample compostable waste streams however we identified a gap in our day-to-day operations and smaller event set ups which will be addressed during 2026.
- Enhanced signage and communication on site in highly visible locations, and
- Revise behavioural expectations of our customers and external event organisers and hold their compliance to account e.g. ensuring all food disposables are compostable

During our Christmas Lap of Lights event, we trialled Big Belly Bins through Future Street in partnership with Grundon, providing separate bins for General Waste, Mixed Dry Recycling, and Food & Compostables. The two former bins can store 200% more; 600 litres of waste, due to their compactor feature – the recycling bin even sang Christmas songs! The trial secured us a 90% recycling rate, and we got great feedback on how engaging and visually appealing the bins were. We will look to expand our use of these bins to increase our recycling rate, contributing to achieving our 2026 target of a 65% recycling rate.

Since 2021, we have been collaborating and supporting TowFood, our local community larder, through both donations and access to surplus items. They mainly collect food and drink, and redistribute to our communities, ensuring access to affordable food and provisions. TowFood has locations in Towcester and Roade, and last year collected 40 tonnes from Silverstone – 33 tonnes from just the British Grand Prix which directly supported 2,000 individuals.



“Our partnership with Silverstone is invaluable to the community and environment. Ensuring surplus food reaches people rather than the bin is our priority, and the Silverstone teams work closely with us to save as much as possible.”

**KATIE STEELE, OPERATIONS MANAGER
SNVB COMMUNITY LARDERS**

EXPERIENCE: KART SILVERSTONE

In line with our goal of being a premier leisure and business destination with sustainability at its heart, we designed and developed Silverstone's first Karting track: **Kart Silverstone**.

Incorporating sustainable principles from day one is more efficient than retrospectively changing systems and processes. From the beginning of the project in early 2025, sustainability has been embedded into the concept of Kart. During the construction of the Kart building and track, we excavated 55,000m³ of earth. 55% was returned to the project site and the remaining 45% has been kept onsite for future use – reducing carbon emissions from transporting the material offsite, to transport it back during subsequent projects. As mentioned on page 27, this earth has now become our onsite wildflower mound, where we planted 50kg of wildflower seed, providing sustenance for our local wildlife.

We also reused just under 6,000m² of existing heritage track and kerbs, retaining not just historic track on a circuit that incorporates parts of the original Grand Prix track layout, but also preventing the need for new materials to be produced and transported, saving 63 tonnes of carbon emissions. The subbase has also been made of a mix of recycled materials, and we've minimised concrete surfaces by replacing them with grassed areas.

From a socially sustainable perspective, we chose to use hygienic paint in the changing rooms, which is antiseptic upon contact. All of these elements have resulted in us achieving a 'Very Good' BREEAM rating, matching Escapade and the Silverstone Museum, who also have this certification. BREEAM is a sustainable building benchmark, evaluating multiple areas such as energy usage, waste management, water consumption, and health and wellbeing. Securing this is therefore a great accomplishment and reaffirms our best practice approach to embedding sustainability.

Visit **Kart Silverstone** to check out our new circuit, and see if there's an experience that you can get involved with!



ECONOMIC AND SOCIAL IMPACT STUDY



ECONOMIC

Working with Sheffield Hallam University, we evaluated the economic impact of our 3 major events during 2025; BGP, MotoGP and the Silverstone Festival. Economic impact refers to the expenditure injected into an area from external sources that is directly attributable to an event, and the areas included on our analysis were broken down into Northamptonshire, Buckinghamshire, and UK. Here, data from three key groups were captured: spectators, event personnel and the Silverstone team, covering spending across accommodation, merchandise, travel, and provisions.

Our economic activity totalled just under £167million, with 40% of this focused in just Northamptonshire and Buckinghamshire. This spend has significant knock-on impacts to local businesses and provides funds to upgrade areas like our public infrastructure. The global media coverage of some of our events provides a great opportunity to enhance the reputation of the UK for positive business, investment and tourism effects. These findings will be utilised within our corporate strategy.



SOCIAL

This year we completed a Social Impact study, an evaluation that was completed in collaboration with the University of Northampton's expertise and Social Impact Matrix[®], using an evidence-based measurement approach that demonstrates the social value of activities.

Our communities both impact us, and our impacted by us. We invest in ensuring that impact is positive, and this study supports our understanding of its nature and extent. Focusing on aspects such as volunteering, job creation and community engagement, we aimed to quantify the impact of our education, employment, community outreach programmes and sustainable initiatives.

Our social and environmental impact totalled just over £194million. This figure is calculated using 2025 values covering team and volunteer training, donations, investments in sustainability through carbon pricing, and survey results from the wellbeing impacts of our major events. This insight will enable us to identify strategic opportunities for strengthening community relationships, improve accessibility, and will be a pivotal role in directing the future of our ESG strategy.

LOOKING AHEAD

We are extremely proud of the progress we've made over the past few years, progressing from 18th in the Sustainable Circuits Index in 2021 to 3rd in 2025. This success is due to our focused and driven team, and as we continue to embed sustainability, engage with our ever-growing fan base, and enhance our community outreach, we're excited to see where the next four years will take us.



"Since launching our first Sustainability Report in 2022, Silverstone's Shift to Zero strategy has become firmly embedded in how we operate our venue, deliver world class events, and serve our communities. In 2025, we continued to make strong progress in strengthening our environmental performance, improving data transparency, and embedding sustainability into decision making across our growing organisation.

Looking ahead to 2026 and beyond, our focus is on accelerating impact. Using our robust carbon baseline, we will be moving into the next phase of our journey – developing a clear climate transition plan aligned to a 1.5°C future, implementing site wide biodiversity enhancements informed by our feasibility study, and further reducing emissions across transport, energy and waste. At the same time, we are deepening our commitment to people and place: delivering inclusive and accessible experiences for fans, supporting good quality local jobs, and using the scale and influence of Silverstone to inspire positive change. Achieving ISO 20121:2024 marks a critical milestone, but it is also a platform from which we will continue to learn, adapt and improve.

As one of the world's most iconic motorsport venues, we recognise both our responsibility and our opportunity. By combining operational excellence with innovation, collaboration and transparency, we are determined to help lead motorsport – and major events – towards a more resilient, inclusive and sustainable future."

JAMES ALLEN
VENUE OPERATIONS DIRECTOR

2026 ESG OBJECTIVES

These objectives are our most ambitious yet; pushing further and faster. Each of these focus areas links directly back to one of our three pillars within Shift to Zero, which is highlighted through the icons below. We will be continuously monitoring our performance against these objectives – check out our socials for updates.



DEVELOP SILVERSTONE'S FIRST SOCIAL IMPACT STRATEGY



25% OF OUR SUPPLIERS, BY RELEVANT SPEND, TO BE RATED THROUGH ECOVADIS



SUPPORT 20 STUDENTS FROM THE LOCAL COMMUNITY THROUGH OUR WORK EXPERIENCE PROGRAMME



DEVELOP A SYSTEM THAT MONITORS CONSUMPTION OF TRACK EVENTS COVERING ENERGY, WATER AND WASTE



DEVELOP OUR CLIMATE TRANSITION PLAN AND SET A BASELINE



DELIVER AT LEAST TWO BIODIVERSITY ENHANCEMENT PROJECTS



RECYCLE 65% OF OUR WASTE



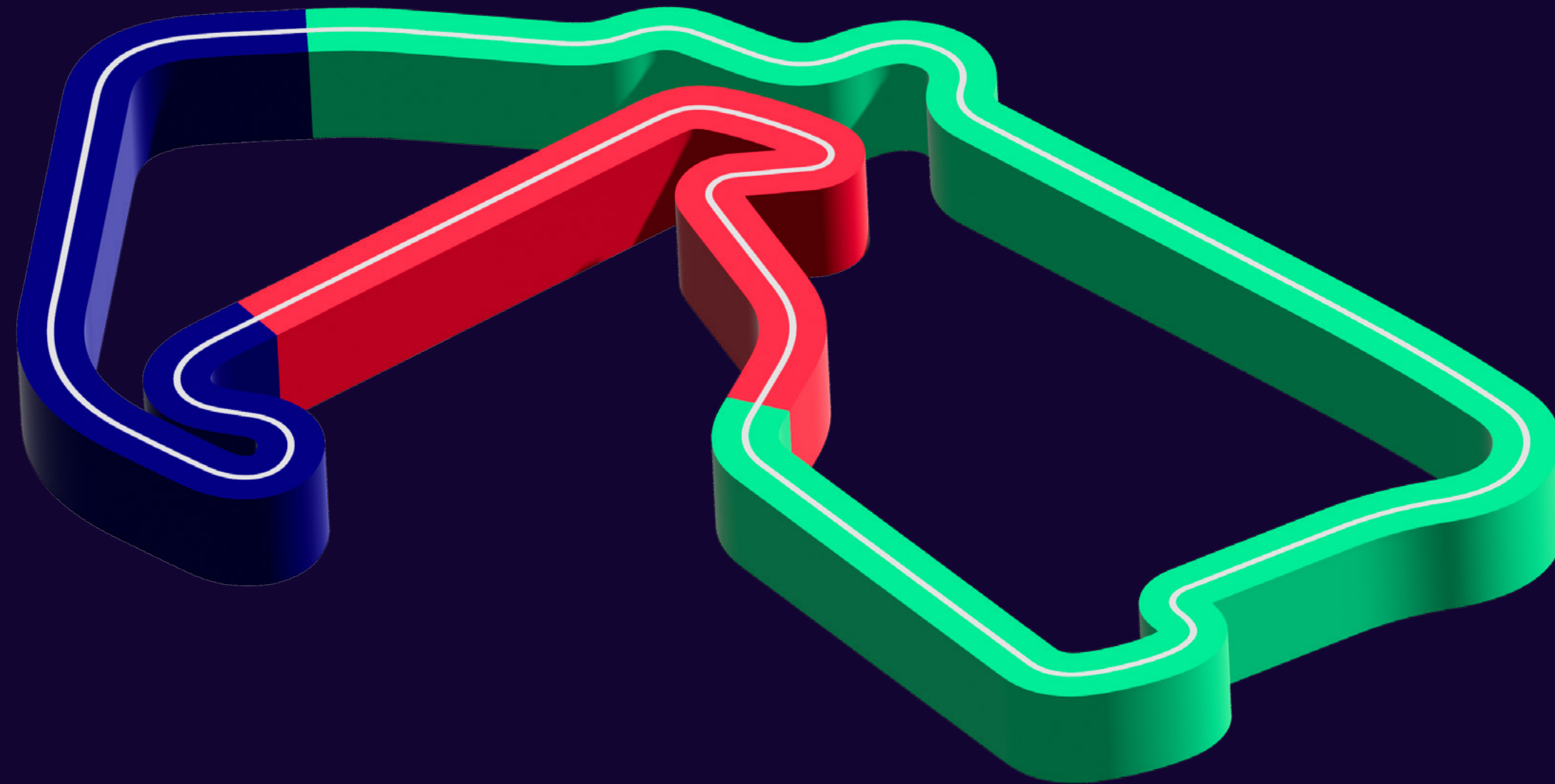
CARBON FOOTPRINT 2025

Throughout 2025, a key focus for Silverstone has been improving the granularity and robustness of our carbon data collection processes. With Escapade becoming fully operational last year, alongside the continued development of our karting operations, we made the decision to delay the establishment of our carbon baseline year to reflect these significant changes in the business.

With this work now complete, we have two comprehensive years of reliable emissions data, providing a strong justification for using 2025 as our baseline, and developing our climate transition plan in 2026. This will underpin our carbon reduction roadmap and set out the pathway towards achieving our ambitious net-zero by 2040 target.

We expanded the scope of our reporting this year, collecting data across four of our major events: MotoGP, the British Grand Prix, Silverstone Festival, and Lap of Lights, while continuing to measure the impact of our year-round commercial and operational activities. Enhanced communication with fans enabled more accurate travel data to be shared across these events, while strengthened engagement with suppliers increased both the volume and quality of emissions data received. This has significantly improved the accuracy, completeness, and comparability of our emissions inventory across both event and operational activities.

SCOPE 1, 2 AND 3 DEFINITIONS



SCOPE 1

Direct emissions from owned or controlled sources e.g. fuel consumption onsite

SCOPE 2

Indirect emissions from purchased electricity. This breaks down into location-based which uses standard DEFRA government factors for electricity purchased and market-based which accounts for actual sources e.g. the supplier's generation mix and any renewable certificates purchased.

SCOPE 3

Indirect emissions occurring within our value chain e.g. business travel

SILVERSTONE CORPORATE AND MAJOR EVENTS BOUNDARY 2025

Silverstone’s carbon footprint inventory is aligned with the GHG Protocol and follows the operational control approach, defining the emissions for which we have direct control or influence. We split our footprint into corporate and major events, see below for more context.

CORPORATE BOUNDARY

The corporate GHG inventory boundary includes emissions from Silverstone’s year-round activities, excluding our four major events. This incorporates daily operations, and a range of track, driving, and corporate events delivered across the site. In 2026, we will further enhance the monitoring of environmental data across these events to improve the accuracy and completeness of our reporting. This will enable more robust year-on-year comparisons of environmental performance across all our wider events, supporting improved operational efficiency and further emissions reductions. These emissions have been calculated by our in-house ESG team and independently verified by Ricardo.

MAJOR EVENTS BOUNDARY

The major events boundary includes the combined emissions associated with hosting the MotoGP, British Grand Prix, Silverstone Festival and our Lap of Lights event.

As stated, emissions associated with Silverstone’s 4 major events in 2025 have been calculated in collaboration with Experienz and verified by Ricardo, Silverstone’s carbon accounting provider.

MAJOR EVENTS BOUNDARY	EMISSIONS SOURCE	CORPORATE BOUNDARY	RELEVANCE OF EMISSIONS CATEGORIES
Within boundary	1. Stationary combustion	Within boundary	This table presents the classification of greenhouse gas (GHG) emission sources across Silverstone’s ‘corporate’ and ‘major events’ reporting boundaries. Emission sources identified as “within boundary” are included within the respective GHG inventory, in line with the operational control approach. “Not applicable” denotes emission sources that do not occur within the defined boundary due to the nature of the activities being assessed.
Within boundary	1. Mobile combustion	Within boundary	
Not applicable	1. Fugitive emissions	Within boundary	
Within boundary	2. Purchased electricity	Within boundary	
Within boundary	3.1 Purchased goods and services	Within boundary	
Within boundary	3.1.1 Purchased goods and services (Water)	Within boundary	
Not applicable	3.2 Capital Goods	Within boundary	
Within boundary	3.3 Energy and Fuel related activities	Within boundary	
Within boundary	3.4 Upstream transport	Within boundary	
Within boundary	3.5 Waste generated in operations	Within boundary	
Not applicable	3.6 Business travel	Within boundary	
Within boundary	3.7 Employee commuting	Within boundary	
Within boundary	3.11 Use of sold products	Within boundary	
Within boundary	3.13 Downstream leased assets	Within boundary	
Within boundary	F. Spectator/fan travel	Within boundary	

TOTAL ANNUAL EMISSIONS FIGURES

TOTAL ANNUAL EMISSIONS FIGURES

Including fan travel

79,923.7 tCO₂e* **-13.8% VS 2024**
market-based emissions

81,562.8 tCO₂e **-12% VS 2024**
location-based emissions

Excluding fan travel

20,978.8 tCO₂e* **+32% VS 2024**
market-based emissions

22,618 tCO₂e **+31.2% VS 2024**
location-based emissions

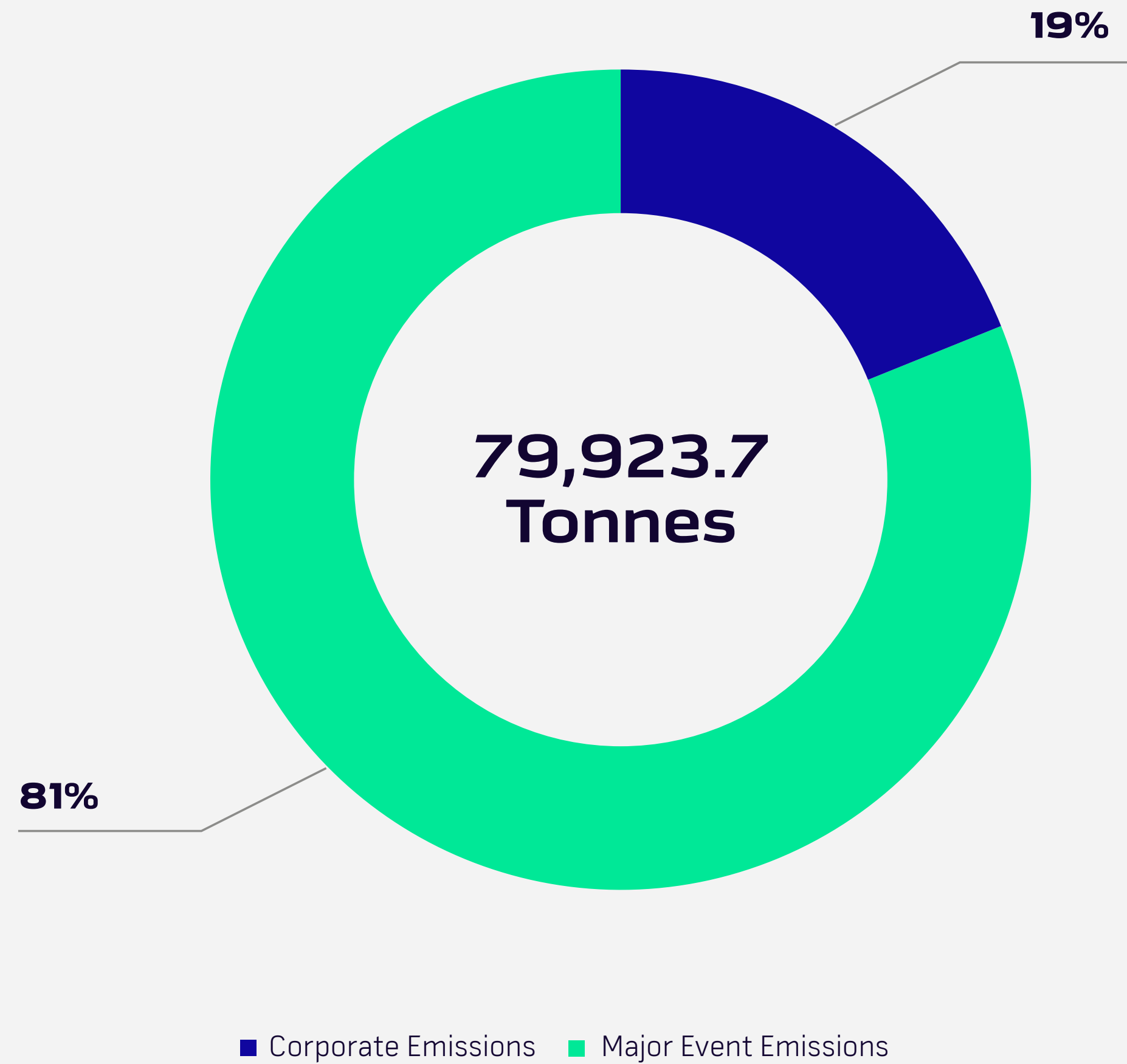
*tCO₂e – THE STANDARD UNIT USED TO MEASURE GREENHOUSE GAS EMISSIONS BY CONVERTING DIFFERENT GREENHOUSE GASES (INCLUDING CARBON DIOXIDE (CO₂), METHANE (CH₄) AND NITROUS OXIDE (N₂O)) INTO THE EQUIVALENT AMOUNT OF CARBON DIOXIDE BASED ON THEIR GLOBAL WARMING IMPACT. THIS ALLOWS ALL GREENHOUSE GAS EMISSIONS TO BE REPORTED CONSISTENTLY WITHIN A SINGLE METRIC.

SCOPE	EMISSION SOURCE	2024 TCO ₂ E	2025 TCO ₂ E	DIFFERENCE
CARBON INTENSITIES	Including fan travel	891.3 tCO ₂ e/ £m turnover	627.7 tCO ₂ e/ £m turnover	-29.6%
	Excluding fan travel	160.4 tCO ₂ e/ £m turnover	164.8 tCO ₂ e/ £m turnover	+2.7%
	Including fan travel (based on 519,418 unique ticket holders)	-	0.15 tCO ₂ e/ unique attendees	-
TOTALS BY SCOPE				
SCOPE 1	Stationary combustion (fuel for generators, heating and cooking)	80.3	63	-21.5%
	Mobile combustion (vehicle fuel)	385.9	391.6	+1.5%
	Fugitive emissions (refrigerant gases)	112.2	0	-100%
SCOPE 1 TOTAL		578.4	454.5	-21.4%
SCOPE 2	Purchased electricity (market based)	0	0	-
	Purchased electricity (location based)	1,345	1,104.2	-17.9%
SCOPE 2 TOTAL		0	0	-
SCOPE 3	Purchased goods and services	7,718.3	13,748.2	+78%
	Purchased goods and services (Water)	7.56	11.2	+48%
	Capital Goods	1,090.7	1,043.3	-4.3%
	Energy and Fuel related activities	712.7	675.2	-5.3%
	Upstream transport	2,865.2	1,490.1	-48%
	Waste generated in operations	14.1	15.9	+12.8%
	Business travel	57.9	109.8	+89.6%
	Employee commuting	1,042.1	1,689.5	+62.1%
	Use of sold products	1,211.9	1,520.3	+25.4%
	Downstream leased assets (market based)	-	220.9	-
SCOPE 3 TOTAL		14,978.9	20,524.4	+36.9%
SCOPE F	Fan and public visitor travel	9,394.8	7,292.6	-22.4%
	Fan travel	67,777.9	51,652.2	-23.8%
SCOPE F TOTAL		77,172.7	58,944.8	-23.6%
TOTAL EMISSIONS		92,730	79,923.7	-13.8%

EMISSIONS BREAKDOWN

Silverstone's total carbon emissions for 2025 is 79,937.7 tonnes. This is a 13.8% reduction compared to 2024, a great result. During 2025, we have been improving our data collection and calculation processes, and this reduction evidences those enhancements, combined with our carbon reduction initiatives, are working.

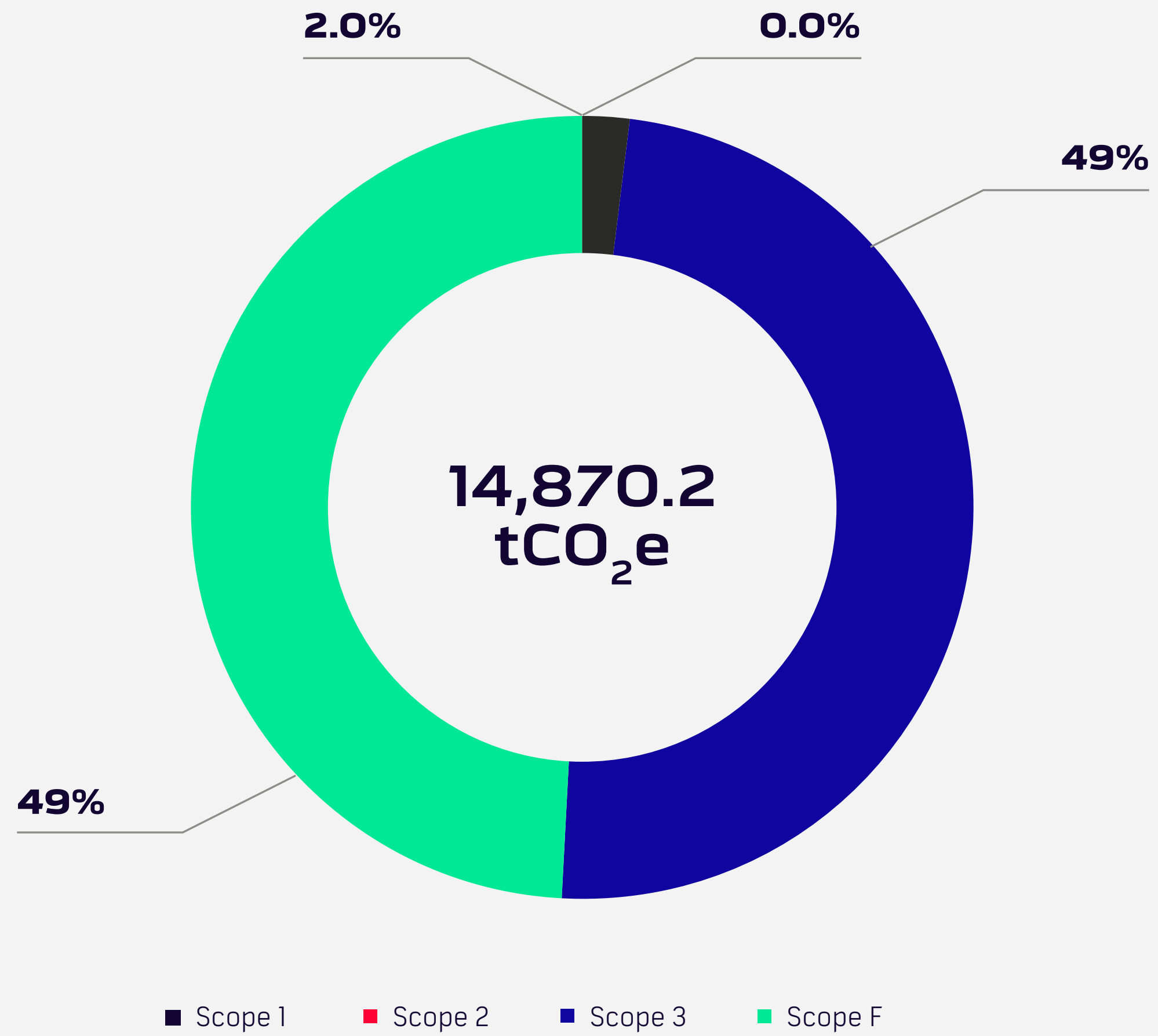
Silverstone's 4 major events make up 81.3% of our total 2025 carbon emissions footprint. This insight is crucial in enabling us to implement initiatives that really tackle our challenging emissions areas, ensuring we're on track to achieving our 50% reduction by 2030, and Net Zero by 2040 targets. Go to page 38 and 40 to read more about our most contributing areas and the rationale behind any increases or decreases.



CORPORATE EMISSIONS BREAKDOWN

Our corporate emissions make up 18.7% of our total 2025 footprint. Fan and public visitor travel (Scope F) represents 49% of this portion, guiding our initiatives and investment into projects that address these emissions. During 2025, we utilised electric buses for fan travel to and across site; 18 for MotoGP, 22 for the Silverstone Festival and 4 for the Ferrari Challenge.

Other key areas of focus are mobile combustion (2.2% of our corporate emissions) and use of sold products emissions (9.2%). Throughout 2025, we have continued the transition of a selection of our vehicles to hybrid and electric, and we will continue to explore synthetic fuel alternatives to the diesel and petrol sold in our fuel station in the longer term.



CORPORATE EMISSIONS BREAKDOWN

This table gives a summary of the corporate GHG inventory boundary, including emissions from Silverstone's year-round activities, excluding our four major events.

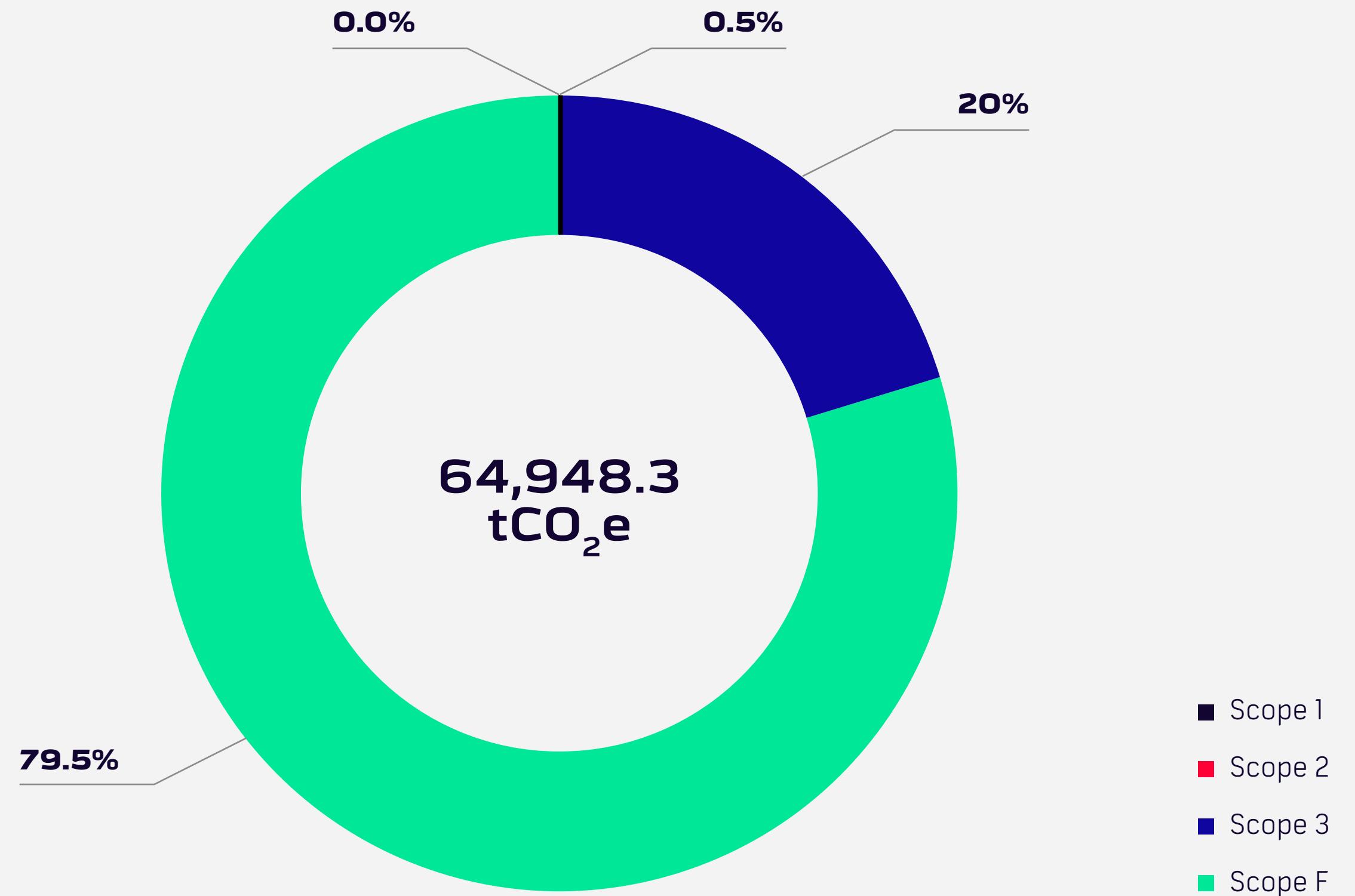
SCOPE	EMISSIONS SOURCE	2024 TCO ₂ E	2025 TCO ₂ E	DIFFERENCE	RATIONALE
SCOPE 1	1. Stationary combustion	57.6	28.6	-50.3%	Methodology change, with a smaller quantity of propane assigned to the corporate footprint.
	1. Mobile combustion	323.5	320.8	-0.8%	Minimal change, fuel usage remained consistent.
	1. Fugitive emissions	112.2*	0.0	-100.0%	No refrigerant gas leaks reported for 2025.
SCOPE 1 TOTAL		493.3*	349.4	-29.2%	
SCOPE 2	2. Purchased electricity – market based	0.00	0.00	-	Silverstone's 2764 solar panels generated 14% of its electricity on site in 2025 and Silverstone procured green energy and renewable energy guarantee of origin (REGOs) certificates for the remaining.
	2. Purchased electricity – location based	1088.5	936.9	-13.9%	Increased site efficiencies and a higher rate of on-site solar generation lead to a decrease in purchased electricity.
SCOPE 2 TOTAL		0.00	0.00	-	
SCOPE 3	3.1 Purchased goods and services	2,181.1	2,554.2	+17.1%	An increase of 56% in reportable OPEX spend, increasing the associated emissions.
	3.1.1 Purchased goods and services (Water)	4.7	7.59	+61.5%	In the last year we have increased our business activity substantially, resulting in an increase in water consumption.
	3.2 Capital Goods	1,090.7	1,043.3	-4.3%	Minimal change reflects a similar CAPEX spend.
	3.3 Energy and Fuel related activities	399.0	469.5	+17.7%	Methodology updated to incorporate full activity from purchased electricity.
	3.4 Upstream transport	47.6	105.7	+122.1%	An increase in OPEX spend resulted in an influx in corporate deliveries to site.
	3.5 Waste generated in operations	9.5	9.6	+1.1%	Minimal change, waste production remained consistent.
	3.6 Business travel	57.9	109.8	+89.6%	An increase in the number of business flights and hotel stays.
	3.7 Employee commuting	707.0	1,368.7	+93.6%	Methodology change. Widened scope to include temporary staff and volunteers. Employee headcount also increased substantially across the year.
	3.11 Use of sold products	1,211.9	1,367.6	+12.8%	An increase in the volume fuel sold at our on-site fuel station.
	3.13 Downstream leased assets (location-based)	258.4	192.3 (686.5)	-25.6%	Some recharged electricity moved out of scope due to boundary changes.
SCOPE 3 TOTAL		5,967.8	7,228.3	+21.1%	
SCOPE F	F. Fan and public visitor travel	9,394.8	7,292.6	-22.4%	Decrease in corporate visitors combined with improved methodology for vehicle sharers.
TOTAL EMISSIONS		15,855.9*	14,870.2	-6.2%	

*FUGITIVE EMISSIONS FIGURE REVISED FOR 2024 DOWN TO 112.2 TCO₂E FROM 1,289.6 TCO₂E, WHICH WAS OVERSTATED IN ERROR.

MAJOR EVENT EMISSIONS BREAKDOWN

Making up 81.3% of our total footprint, our major event emissions are pivotal to our carbon reduction plan. Fan travel (Scope F) is by far the most significant contributor here, representing 79.5% of this total. Initiatives such as our BGP bus shuttle scheme reduced over 350 tonnes of CO₂e during 2025, and as we expand its operation and improve the accuracy of our data collection, we only expect these savings to increase. During 2026, we will be engaging with external stakeholders to support us in reducing our spectator emissions further, whilst ensuring a sustainable, accessible route to Silverstone.

Purchased Goods and Services (Scope 3) is also a key focus area here, contributing 17.2% to this footprint. During 2025 we've been working more closely with suppliers to ensure they provide us with activity-data, allowing us to rely less on spend-based methodologies and begin to start collaborative relationships with our suppliers, enabling us to identify low-carbon solutions to transition to, and to communicate the importance of them aligning to our key priorities. Expanding on this will be a key focus for 2026.



MAJOR EVENT EMISSIONS BREAKDOWN

This table gives a summary of the major events GHG inventory boundary that includes the combined emissions associated with hosting the MotoGP, British Grand Prix, Silverstone Festival and our Lap of Lights event.

SCOPE	EMISSIONS SOURCE	2024 TCO ₂ E	2025 TCO ₂ E	DIFFERENCE	RATIONALE
SCOPE 1	1. Stationary combustion	22.7	34.4	+51.3%	Methodology change, with a higher quantity of propane assigned to the events footprint.
	1. Mobile combustion	62.4	70.8	+13.5%	Incorporates fuel usage across the Lap of Lights period for 2025.
SCOPE 1 TOTAL		85.1	105.2	+23.6%	
SCOPE 2	2. Purchased electricity – market based	0.00	0.00	-	Silverstone's 2764 solar panels generated 14% of its electricity on site in 2025 and Silverstone procured green energy and renewable energy guarantee of origin (REGOs) certificates for the remaining.
	2. Purchased electricity – location based	256.5	167.3	-34.8%	Improved efficiencies reduced consumption, whilst improved metering allowed a portion of recharged usage to be allocated to cat. 3.13.
SCOPE 2 TOTAL		0	0	-	
SCOPE 3	3.1 Purchased goods and services	5,537.2	11,194.0	+102.2%	Attributed to an increase in OPEX spending, primarily associated with the BGP.
	3.1.1 Purchased goods and services (Water)	2.9	3.6	+24.1%	Slight increase in water consumption can be explained by the inclusion of Lap of Lights.
	3.3 Energy and Fuel related activities	313.7	205.7	-34.4%	Methodology updated to incorporate full activity from purchased electricity.
	3.4 Upstream transport	2,817.6	1,384.4	-50.9%	Reduced electricity and HVO usage.
	3.5 Waste generated in operations	4.6	6.3	+37.0%	An increase in waste generation was seen across the events, affected by the addition of Lap of Lights.
	3.7 Employee commuting	335.1	320.8	-4.3%	Minimal change, only a slight variation seen in commuting patterns.
	3.11 Use of sold products	-	152.7	-	First time reporting use of sold products linked to our major events.
	3.13 Downstream leased assets (location-based)	-	28.6 (69.3)	-	First time reporting downstream leased assets linked to our major events.
SCOPE 3 TOTAL		9,011.1	13,296.1	+50.8%	
SCOPE F	F. Fan travel	67,777.9	51,652.2	-23.8%	Primarily driven by a decrease in international fan travel to the BGP.
TOTAL EMISSIONS		76,874.1*	65,053.4	-15.5%	

*THIS NUMBER HAS VARIED SLIGHTLY FROM LAST YEAR, AS WE HAVE REVIEWED AND ENHANCED OUR DATA COLLECTION.

LAP OF LIGHTS SPOTLIGHT

2025 marked the return of our Christmas event, Lap of Lights, transforming Silverstone's iconic Grand Prix Circuit into a festive light trail featuring 10 themed displays and over 6,000 LED panels. The use of energy-efficient LED lighting helped to minimise electricity consumption while delivering a high-quality experience.

Much of the Christmas decor was sourced through reuse and donation and has been preserved for future events. This approach reduced the need for new materials, lowering associated supply chain emissions and supporting more circular event delivery. These efforts directly contributed to an overall recycling rate of 90% across the event, supported by the introduction of our all-new Big Belly bins!

In addition to this, 11.5% of vehicles completing the infamous lap were electric, more than double the UK national average for EV adoption. This reflects a positive shift towards lower-emission transport among our attendees.

The breakdown of emissions associated with Lap of Lights is presented in this table:

SCOPE	EMISSION SOURCE	2025 TCO ₂ E
SCOPE 1	1. Stationary combustion	8.0
	1. Mobile combustion	11.2
SCOPE 1 TOTAL		19.2
SCOPE 2	2. Purchased electricity - market	0.0
	2. Purchased electricity - location	24.9
SCOPE 2 TOTAL		0.0
SCOPE 3	3.1 Purchased goods and services	418.2
	3.1.1 Purchased goods and services (Water)	0.2
	3.3 Energy and fuel related activities	22.5
	3.4 Upstream transportation	4.5
	3.5 Waste generated in operations	0.3
	3.7 Employee commuting	39.5
	3.11 Use of sold products	2.9
SCOPE 3 TOTAL		488.1
SCOPE F	F. Fan travel	1597.4
TOTAL EMISSIONS		2,104.7

2025 ESG PERFORMANCE DATA

The following ESG Performance Data Table is an extract of key sustainability performance data from across our business in 2025 (01 January – 31 December), in line with GRI reporting. This reflects our environmental, social and governance efforts throughout the year for Silverstone Circuits Limited. The appointment of our ESG data analyst in 2025 marked a key moment in ESG data collection and we will strive to track data and measure our sustainability performance to drive real change, year-on-year.

INNOVATION: Adopt and accelerate technologies to support our journey to Net Zero
STAND-OUT GOAL: NET ZERO BY 2040 (50% Reduction by 2030)

GREENHOUSE GAS EMISSIONS (TCO₂E)	2024	2025
Scope 1 GHG emissions	1,792.3	454.5
Scope 2 GHG emissions – location-based	1,345	1,104.2
Scope 2 GHG emissions – market-based	0	0
Total GHG emissions Scope 1 & 2 – location-based	3,137.3	1,558.7
Total GHG emissions Scope 1 & 2 – market-based	1,792.3	454.5
Total Scope 3 GHG emissions	93,149.77	79,496.2
Greenhouse gas emissions per £million revenue	891.3	627.7
Greenhouse gas emissions per £million revenue <i>This includes tenant consumption</i>	160.4	164.8
Greenhouse reduction year-on-year (%)	+38.3%	-13.8%
Tier 1 suppliers providing carbon data	49	97
BGP suppliers providing carbon data	28 (4%)	56 (7%)
Carbon removals / offsets	N/A	N/A
ENERGY CONSUMPTION WITHIN ORGANISATION (MWH)	2024	2025
Purchased electricity	6,390.36	5,983.21
Recharged electricity to tenants	3,860.81	4,497.10
Heating oil	72.34	64.19
LPG	243.14	169.60
Company vehicles	1,493.41	1,566.13
Grey fleet	26.57	22.02
Hydrotreated Vegetable Oil (HVO) Biofuel	2,749.84	2,570.11
Generation of solar energy on site	827.70	983.71
Energy intensity (£million turnover)	150.04	124.62
TOTAL	15,664	15,868

2025 ESG PERFORMANCE DATA

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COMMUNITY: Care for our people, be a great neighbour and inspire the next generation

STAND-OUT GOAL: Align all SCL stakeholders towards SCL sustainability strategy and create education/inspiration activities

	2024	2025
DIRECT AND INDIRECT ECONOMIC VALUE		
Direct and indirect economic value generated	Not calculated	£168.44 million
Proportion of spending on local suppliers	22%	18%
COMMUNITY PROGRAMMES AND ENGAGEMENT	2024	2025
Number of inclusion events held (e.g. Women in Motorsport)	1	1
Number of work experience programmes delivered and students supported	8	15
OUR EMPLOYEES – DIVERSITY AND INCLUSION	2024	2025
Gender Pay Gap Reporting 2025	Mean gender pay gap: 3.7%	Mean gender pay gap: 2.57%
	Median gender pay gap: Not calculated	Median gender pay gap: 1.42%
Women in leadership (within our senior leadership team)	40%	55%
Female representation	Executive Leadership Team: 20%	Executive Leadership Team: 25%
	Senior management: 54%	Senior management: 60%
	Wider team: 49%	Wider team: 44%
Monetary value of team benefits (per team member)	Not calculated	£3,161.52
OUR EMPLOYEES – TRAINING AND SKILLS	2024	2025
Number of apprentices	1	1
Training courses completed by our internal team	631	542
Hours of training delivered to Race Makers and volunteers	3,117	4,142.25
Total professional qualifications supported	5	5

2025 ESG PERFORMANCE DATA

The following ESG Performance Data Table is an extract of key sustainability performance data from across our business in 2025 (01 January – 31 December), in line with GRI reporting. This reflects our environmental, social and governance efforts throughout the year for Silverstone Circuits Limited. The appointment of our ESG data analyst in 2025 marked a key moment in ESG data collection and we will strive to track data and measure our sustainability performance to drive real change, year-on-year.

EXPERIENCE: Evolve into a premier destination for sustainable business and leisure events
STAND-OUT GOAL: A zero-waste venue where all waste is reused, recycled or composted

	2024	2025
WASTE		
Recyclable waste (tonnes)	515.1	493.6
Food waste (tonnes)	65.3	104.3
Residual waste that goes to an energy-from-waste plant (tonnes)	746.3	750.73
Total waste generated (tonnes)	1327.4	1348.7
Recycling rate (%)	46	44
Energy-from-waste (%)	49.1	48.3
Anaerobic digestion (%)	4.9	7.7
Diversion from landfill (%)	100	100
WATER	2024	2025
Total water consumption (m3)	56,526	62,509
BIODIVERSITY	2024	2025
Area restored / rehabilitated on site (hectares)	Not calculated	1.03



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